

Tracking the Care of Patients With Severe Chronic Illness: *The Dartmouth Atlas of Health Care 2008*

This edition of the Dartmouth Atlas of Health Care examines the care of Medicare beneficiaries with severe chronic illnesses. It follows them over the last two years of their lives, recording the amount of medical care they received according to the state and region where they lived, as well as the specific health care organizations that provided them with most of their care. The amount and quality of care chronically ill Medicare beneficiaries received varied extensively among states, regions, and health care providers. The majority of the health care resources used in the treatment of these chronically ill patients was “supply-sensitive” — that is, people who lived in areas with higher per capita resources received more interventions such as hospitalizations, physician visits, and diagnostic testing. Yet there is no evidence that people who received more supply-sensitive care had better health care outcomes; in fact, there is evidence that more tests, hospitalizations, intensive care admissions and physician visits can lead to *worse* outcomes for these patients.

We use best practice benchmarks – the performance of health care organizations that achieved high quality with low resource use and low care intensity – to evaluate the relative efficiency of providers with higher resource input levels and utilization. We also use the “medical care cost equation” to evaluate variations in per capita spending. The equation delineates the relative contributions of price (reimbursements per day in hospital or per physician visit) and volume (patient days or physician visits per beneficiary) in determining Medicare reimbursements. We explore the hypothesis that greater investment in sectors of care other than the acute care hospital (ambulatory care, skilled nursing facilities, long-term care hospitals, home health agencies and hospice) results in lower spending on acute inpatient care and find that, at both the state and regional levels, higher utilization and spending in most other settings was associated with *higher* utilization and spending for inpatient care. The new Dartmouth Atlas proposes new ways of thinking about how to achieve better care coordination and reduce the overuse of acute care hospital services, and offers concrete recommendations on the ways different stakeholders can use the new data.

There are too many hospitals in the United States to report on each in a print edition of the Atlas. State-based reports contain data for all hospitals in the state, as well as hospitals in other states that share the same hospital referral regions (market areas for tertiary medical care). Information on the database, construction and definition of measures, methods of analysis and aggregation of populations into regions and hospital-specific cohorts is available in the Appendix on Methods of the full report. A brief explanation of each column in these tables is included with this document.

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FOR HEALTH POLICY & CLINICAL PRACTICE**



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Explanation of Table Columns

The primary database consists of eight research files from the Centers for Medicare and Medicaid Services (CMS) for traditional (fee-for-service) Medicare: the MedPAR file (acute care discharges and stays in skilled nursing, rehabilitation, psychiatric, and other long-stay facilities); the Inpatient file (used to classify intermediate- and high-intensity subtypes of intensive care unit stays); Physician/Supplier Part B (physician services for a 20% sample of Medicare beneficiaries); the Outpatient file (the facility component of outpatient services); and Home Health Agency (HHA), Hospice, and Durable Medical Equipment (DME) files.

Table 1: Hospital/Regional Chronically Ill Cohort Information

This table gives information about the provider or region under study, including its location and the size of the population served. The hospital-specific tables also give the loyalty of the patients to the hospitals in question. Regional information is given for states and for 306 hospital referral regions (HRRs), which are regional markets for tertiary care. More information on how HRRs were defined is given in the FAQ section of our web site: <http://www.dartmouthatlas.org>.

1. Number of deaths among chronically ill patients assigned to hospital/living in region

- The first column gives the size of the study population for each hospital or region. **It is not the number of deaths occurring in the hospital.** The population includes beneficiaries enrolled in traditional (fee-for-service) Medicare who died during 2001-05. For the hospital-specific analyses, patients had to be hospitalized for chronic illness at least once during their last two years of life to be included. For regional analyses, all patients diagnosed with a chronic illness were included.
- Claims data were used to assign each patient to the hospital used most often during the last two years of life. In the case of a tie, patients were assigned to the hospital associated with the discharge closest to the date of death.
- Population-based rates, however, were calculated based on the **total experience of the decedent population over the given period of time, not just the care received at the assigned hospital or physicians associated with that hospital.**
- The regional analyses include patients who were residents of a given region at the time of death. The hospital-specific analyses are restricted to hospitals with 80 or more deaths during the five-year study period.
- The analysis was restricted to patients who had one or more of nine chronic illnesses associated with a high probability of death: malignant cancer/leukemia, chronic pulmonary disease, coronary artery disease, congestive heart failure, peripheral vascular disease, severe chronic liver disease, diabetes with end organ damage, chronic renal failure, or dementia. These conditions were selected based on Iezzoni et al, "Chronic conditions and risk of in-hospital death," *Health Services Research* 29, no. 4 (1994):435-60.

2. Percent of enrollees' medical inpatient days at hospital to which they were assigned

- This column measures the average loyalty of patients to their assigned hospitals. It gives the percent of the total number of days experienced in **any** hospital for medical admissions that were spent at the indicated hospital.

Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-05)

This table measures various components of Medicare spending by sector (location) of care. Rates were calculated for each patient based on the last two years of their life, counting back from their date of death. Part B (physician) spending that occurred at each site of care (determined using the place of service code on the claim) was added to the facility component to determine spending in the sector.

Overall spending measures were calculated for the 100% sample files (MedPAR, Home Health Agency, Hospice and DME), the Part B file, and the Outpatient file, and were adjusted for differences in age, sex, race, and primary chronic diagnosis using ordinary least squares regression. Payments were then partitioned into components based on the proportional distribution of the crude component spending rates.

1. Total Medicare spending

This rate was calculated by summing the per decedent rates from the combined 100% sample files, Part B, and Outpatient files for deaths occurring during the period 2001-05. Blank cells indicate that the hospital did not have a sufficient study population (400 deaths during the five-year study period) to measure Part B and outpatient spending.

2. Inpatient sector spending

This rate was calculated by summing Medicare reimbursements from the MedPAR record. It reflects total reimbursements for all hospitalizations (medical and surgical), including indirect costs for medical education, disproportionate share hospital (DSH) payments, and outlier payments. Part B payments for services occurring in the inpatient hospital setting were added to inpatient facility reimbursements. Blank cells indicate that the hospital did not have a sufficient study population to measure the Part B component.

3. Outpatient sector spending

This rate was calculated by summing Medicare reimbursements from the Outpatient file. Part B payments for services occurring in outpatient settings (physicians' offices, outpatient hospitals, emergency rooms, ambulatory surgical centers, federally qualified health centers, health clinics, etc.) were added to the facility component of outpatient services. Blank cells indicate that the hospital did not have a sufficient study population to measure either component.

4. SNF/long-term care sector spending

This rate was calculated by summing reimbursements in skilled nursing facilities, rehabilitation, psychiatric, and other long-stay hospitals, determined from the MedPAR record. Part B payments for services in these facilities were added to the facility payments. Blank cells indicate that the hospital did not have a sufficient study population to measure the Part B component.

5. Home health sector spending

This rate was calculated by summing payments from the Home Health Agency file. Part B payments for services occurring in patients' homes were added to HHA payments. Blank cells indicate that the hospital did not have a sufficient study population to measure the Part B component.

6. Hospice sector spending

This rate was calculated by summing payments from the Hospice file. Part B payments for services occurring in hospice were added to facility payments. Blank cells indicate that the hospital did not have a sufficient study population to measure the Part B component.

7. Durable medical equipment

This rate was calculated by summing payments from the Durable Medical Equipment file.

8. Ambulance

This rate was calculated by summing payments from the Part B file where the place of service indicated was a land, air or water ambulance.

9. Other

This residual amount includes spending where location cannot be determined, such as payments to independent laboratories.

Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-05)

This table measures spending in the Part B Physician Supplier file by Berenson-Eggers Type of Service (BETOS) code. Rates were calculated for each patient based on the last two years of their life, counting back from their date of death. Blank cells indicate that the hospital did not have a sufficient study population to measure Part B spending (400 deaths during the five-year study period).

1. Total Part B payments

Part B payments are for all services included in the Part B Physician Supplier file.

2. Evaluation & management services

Payments for evaluation & management (E&M) services include payments for physician visits and consultations in all settings, both inpatient and outpatient, included in the Part B Physician Supplier file.

3. Procedures

Payments for procedures include major and minor surgical procedures, oncology, endoscopy and dialysis services.

4. Imaging

Payments for imaging include standard imaging, advanced imaging such as CAT and MRI scans, echography, and imaging procedures such as cardiac catheterization.

5. Tests

Payments for tests include lab tests, electrocardiograms, cardiovascular stress tests, and EKG monitoring.

6. Other

This category includes Part B spending for durable medical equipment such as medical and surgical supplies, hospital beds, oxygen and supplies, wheelchairs, and orthotic devices. It also includes ambulance, chiropractic, enteral and parenteral, chemotherapy, vision, hearing and speech services, and immunizations/vaccinations.

Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-05)

Variations in per capita spending for inpatient care can be attributed to variation among hospitals/regions in average price (reimbursements per day in hospital) as well as the volume of care (the number of patient days in hospital). This table shows the variation in per decedent spending for inpatient care and evaluates the contributions of variation in price and volume in determining Medicare spending.

1. Inpatient reimbursements per decedent

This rate was calculated by summing Medicare reimbursements from the MedPAR record. It reflects total reimbursements for all hospitalizations (medical and surgical), including indirect costs for medical education, disproportionate-share hospital (DSH) payments, and outlier payments. Part B spending occurring in the inpatient setting is **not** included in this measure.

2. Hospital days per decedent

This rate represents total days for all acute care hospitalizations during the last two years of life. Total days are the result of both the number of admissions and the average length of stay per admission.

3. Reimbursements per patient day

Inpatient reimbursements per day were calculated by dividing the inpatient reimbursement rate during the last two years of life (column 1) by the hospital day rate per decedent during the last two years of life (column 2).

4. Ratios to U.S. average

In these columns, the rates from columns 1-3 are divided by the national average. This shows how the inpatient reimbursement rate differs from the national average and demonstrates which component of the medical care cost equation – volume or price – is the determining factor in that difference.

Table 5. The Medical Care Cost Equation: Disaggregation of payments for physician visits per decedent into contributions of volume (physician visits per decedent) and price (average payments per physician visit) during the last two years of life (deaths occurring 2001-05)

Variations in per capita spending for physician visits and consultations can be attributed to variation among hospitals/regions in average price (payments per physician visit) as well as the volume of care (the number of physician visits per capita). This table shows the variation in per decedent spending for evaluation and management and evaluates the contributions of variation in price and volume in determining Medicare payments.

1. Payments for physician visits per decedent

Part B reimbursements for evaluation & management services include payments for physician visits and consultations in all settings included in the Part B Physician Supplier file. Payments for visits to rural health centers and federally qualified health centers, obtained from the Outpatient file, were added to the Part B E&M spending rate.

2. Physician visits per decedent

This rate represents total visits to physicians during the last two years of life, in all settings.

3. Payments per physician visit

Payments per visit were calculated by dividing the physician visit payment rate during the last two years of life (column 1) by the physician visit rate per decedent during the last two years of life (column 2).

4. Ratios to U.S. average

In these columns, the rates from columns 1-3 are divided by the national average. This shows how the payment rate for physician visits differs from the national average and demonstrates which component of the medical care cost equation – volume or price – is the determining factor in that difference.

Table 6. Resource inputs per 1,000 decedents during the last two years of life

Resource input measures were adjusted for differences in age, sex, race, and prominent chronic diagnosis, using over-dispersed Poisson regression models.

1. Bed inputs

Bed inputs per 1,000 decedents were calculated by dividing the relevant day rate per decedent during the last two years of life by 365 to determine the number of bed-years used by members of the cohort during their last two years of life. The result was then multiplied by 1,000.

A. Hospital beds

Includes all bed-years spent in acute care general hospital beds.

B. Intensive and intermediate care beds

Includes bed-years spent in units with more active monitoring than beds in regular medical and surgical wards.

C. High-intensity ICU beds

Includes high-intensity intensive care unit (ICU) and cardiac care unit (CCU) beds, determined using the Inpatient file.

D. Intermediate-intensity ICU beds

Includes intermediate care “step-down” beds, determined using the Inpatient file.

E. Medical & surgical beds

This rate was calculated by subtracting intensive and intermediate care bed inputs from total hospital bed inputs.

F. SNF beds

Includes beds in skilled nursing facilities and designated skilled nursing beds in hospitals.

2. Standardized FTE physician labor inputs

Physician FTE labor inputs were measured by summing the specialty-specific work relative value units (RVUs) and dividing by the average annual number of work RVUs produced by that specialty.

A. Total FTE physician labor inputs

Includes all physician specialties.

B. Medical specialist FTE labor inputs

Medical specialties include immunology, cardiology, critical care, dermatology, endocrinology, gastroenterology, geriatrics, hematology/oncology, infectious disease, nephrology, neurology, pulmonary disease, radiation oncology, physical medicine/rehabilitation, rheumatology, and osteopathic medicine.

C. Primary care FTE labor inputs

Primary care includes general practice, internal medicine, and pediatrics.

D. Ratio MS/PC

Ratio of medical specialist to primary care physician labor inputs. This measure is calculated by dividing the medical specialist labor input rate by the primary care labor input rate. A higher ratio indicates a greater reliance on medical specialists in managing chronically ill Medicare patients.

3. Registered nurses required under proposed federal standards

Our estimate is based on proposed federal staffing requirements set out in legislation currently under consideration by the Congress (“Nurse Staffing Standards for Patient Safety and Quality Care Act of 2007,” H.R. 2123). The bill sets out minimum staffing requirements based on the ratio of patients in hospital to the number of FTE registered nurses. The requirements differ according to the intensity of the care setting. For high-intensity ICUs and cardiac care units (CCUs), the standard is no more than two patients for every nurse; for “step-down,” or intermediate ICUs, the standard is no more than three patients per nurse; and for medical and surgical units, the minimum standard is four patients per registered nurse.

The rate was calculated by multiplying high-intensity ICU bed inputs by 1.5 (3 eight-hour shifts ÷ 2 patients per nurse), intermediate-intensity ICU bed inputs by 1 (3 eight-hour shifts ÷ 3 patients per nurse), and medical and surgical bed inputs by .75 (3 eight-hour shifts ÷ 4 patients per nurse). The results were then added together.

Table 7. The patient experience of end-of-life care (deaths occurring 2001-05)

These measures of utilization are traditional epidemiological, population-based rates of events occurring over a designated period of time. Although utilization rates were calculated on the total experience of the cohort, the proportion of total care provided by the assigned hospital is high, so the variations in utilization among hospital cohorts primarily reflect the associated physicians' clinical choices. Utilization measures were adjusted for differences in age, sex, race, and primary chronic diagnosis, using over-dispersed Poisson regression models.

1. Patient days per decedent

This rate represents total per patient days for all acute care hospitalizations during the last six months of life. Total days are the result of both the number of admissions and the average length of stay per admission.

A. Hospital days

Includes all days spent in acute care general hospitals.

B. Intensive and intermediate care days

Includes days spent in units with more active monitoring than in regular medical and surgical wards.

C. High-intensity ICU days

Includes high-intensity intensive care unit (ICU) and cardiac care unit (CCU) days, determined using the Inpatient file.

D. Intermediate-intensity ICU days

Includes intermediate care "step-down" days, determined using the Inpatient file.

E. Medical & surgical days

This rate was calculated by subtracting intensive and intermediate care days from total hospital days.

F. SNF days

Includes days in skilled nursing facilities and designated skilled nursing beds in hospitals.

2. Physician visits per decedent

These rates measure the total numbers of visits to physicians during the last six months of life.

A. Total visits

Includes all visits for which there was an evaluation & management claim in the Part B file. Visits occurring in federally qualified health centers and rural health centers were also included.

B. Medical specialist visits

Includes visits to specialists in immunology, cardiology, critical care, dermatology, endocrinology, gastroenterology, geriatrics, hematology/oncology, infectious disease, nephrology, neurology, pulmonary disease, radiation oncology, physical medicine/rehabilitation, rheumatology, and osteopathic medicine.

C. Primary care visits

Includes visits to physicians in general practice, internal medicine, and pediatrics, and visits occurring in federally qualified and rural health centers.

D. Ratio MS/PC

Ratio of medical specialist to primary care physician visits. A ratio above 1.00 indicates that patients, on average, experienced more visits to medical specialists than to primary care physicians.

3. Home health agency visits

This rate measures the average number of visits per patient by home health agency personnel during the last six months of life.

4. Percent of deaths occurring in hospital

Indicates the percent of patients assigned to the designated hospital or living in the designated region that experienced a hospitalized death.

5. Percent of deaths that included an ICU admission

The percent of deaths occurring during a hospitalization that involved one or more stays in a high- or intermediate-intensity ICU is an indicator of the aggressiveness with which terminal patients were treated.

6. Percent admitted to hospice during the last six months of life

Indicates the percent of decedents admitted to hospice during the last six months of their lives.

7. Hospice days during the last six months of life

Indicates the average number of days spent in hospice per decedent during the last six months of life.

8. Percent seeing 10 or more physicians during the last six months of life

The percent of decedents seeing 10 or more different physicians during the last six months of their lives is a measure of the propensity to refer patients. Seeing a large number of physicians could indicate that patients are receiving fragmented or poorly coordinated care.

9. Number of different physicians seen per decedent during the last six months of life

Indicates the average number of different physicians seen by each decedent during the last six months of life.

10. Average co-payments per decedent during the last two years of life

Medicare sets the overall price for physician services and pays 80% of that amount directly to the physician, leaving patients responsible for the remaining 20%, which they must pay out of pocket unless they have supplemental insurance or are covered by Medicaid. Medicare also requires a 20% co-payment for durable medical equipment, such as wheelchairs and oxygen for home use.

Co-payments were determined by subtracting the Medicare payment rate from the total amount Medicare allowed providers to charge.

A. Total

The sum of Part B and DME co-payments per decedent.

B. Physician services

This rate was calculated by subtracting Part B payments per decedent from Part B allowed charges per decedent.

C. Durable medical equipment

This rate was calculated by subtracting DME payments per decedent from DME allowed charges per decedent.

Table 8. CMS Hospital Compare technical process quality measures (2005)

These measures were abstracted from the CMS Hospital Compare database, available at CMS' web site at http://new.cms.hhs.gov/HospitalQualityInits/25_HospitalCompare.asp. The method used to combine CMS' measures into AMI, CHF, and pneumonia summary scores were defined in: Jha et al, Care in U.S. Hospitals — The Hospital Quality Alliance Program, *N Engl J Med* 2005;353:265-74. The data are for calendar year 2005.

Blank cells or cells marked “n/a” indicate one of the following: data for one or more relevant measures were not reported to CMS for 2005; or the sample size was insufficient for one or more of the relevant measures.

1. Composite score

This score is a weighted average of the three condition-specific summary scores. It was created by multiplying the AMI score by 5, the CHF score by 2, and the pneumonia score by 3, summing the results, and dividing the sum by 10.

2. AMI score

This score averages five of CMS's measures of quality of care for patients with heart attacks: the use or nonuse of aspirin within 24 hours before or after arrival at the hospital and at discharge; use or nonuse of a beta-blocker within 24 hours after arrival and at discharge; and use or nonuse of an ACE inhibitor for left ventricular systolic dysfunction.

3. CHF score

This score averages two of CMS' measures of quality of care for patients with congestive heart failure: assessment of left ventricular function and the use or nonuse of an ACE inhibitor for left ventricular dysfunction.

4. Pneumonia score

This score averages three of CMS' measures of quality of care for patients with pneumonia: the timing of initial antibiotic therapy; the presence or absence of pneumococcal vaccination; and assessment of oxygenation.

Performance report for chronically ill beneficiaries in traditional Medicare:
All hospitals in HRRs containing Massachusetts hospitals

Table 1. Hospital information (2001-2005)						
Hospital Name	State	City	State	System	Number of deaths among patients assigned to hospital	Percent of enrollees' medical inpatient days at hospital to which they were assigned
Boston, MA HRR						
Brigham and Women's Hospital	MA	Boston	MA	Partners HealthCare System	1,960	82.0
Tufts-New England Medical Center	MA	Boston	MA		1,070	85.5
Beth Israel Deaconess Med Ctr	MA	Boston	MA		2,815	85.6
Caritas St. Elizabeth's Med Ctr	MA	Brighton	MA	Caritas Christi Health Care	2,086	87.2
Boston Medical Center	MA	Boston	MA		1,529	89.9
Massachusetts General Hospital	MA	Boston	MA	Partners HealthCare System	3,886	88.1
Caritas Carney Hospital	MA	Boston	MA	Caritas Christi Health Care	1,010	89.2
Newton-Wellesley Hospital	MA	Newton	MA	Partners HealthCare System	1,751	87.5
Falmouth Hospital	MA	Falmouth	MA	Cape Cod Healthcare, Inc	1,461	91.7
Nashoba Valley Medical Center	MA	Ayer	MA	Essent Healthcare	504	87.4
Milford Regional Medical Center	MA	Milford	MA		1,309	91.3
Caritas Good Samaritan Med Ctr	MA	Brockton	MA	Caritas Christi Health Care	2,004	87.1
Mount Auburn Hospital	MA	Cambridge	MA		2,171	90.3
Beth Israel Deaconess-Needham	MA	Needham	MA		633	83.7
Cambridge Health Alliance	MA	Cambridge	MA		1,750	85.9
South Shore Hospital	MA	South Weymouth	MA		3,289	89.2
Caritas Norwood Hospital	MA	Norwood	MA	Caritas Christi Health Care	2,527	90.0
North Shore Medical Center	MA	Lynn	MA	Partners HealthCare System	2,194	90.6
Hallmark Health System	MA	Malden	MA		3,681	90.3
Lawrence General Hospital	MA	Lawrence	MA		1,271	89.1
Lahey Clinic Hospital	MA	Burlington	MA		2,178	87.9
Anna Jaques Hospital	MA	Newburyport	MA		1,253	89.5
Faulkner Hospital	MA	Boston	MA	Partners HealthCare System	1,023	86.1

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Table 1. Hospital information (2001-2005)						
Hospital Name	State	City	State	System	Number of deaths among patients assigned to hospital	Percent of enrollees' medical inpatient days at hospital to which they were assigned
Winchester Hospital	MA	Winchester	MA		1,681	87.1
Brockton Hospital	MA	Brockton	MA		1,736	89.0
Cape Cod Hospital	MA	Hyannis	MA	Cape Cod Healthcare, Inc	4,099	94.8
Merrimack Valley Hospital	MA	Haverhill	MA	Essent Healthcare	1,027	85.0
Milton Hospital	MA	Milton	MA		993	88.0
Jordan Hospital	MA	Plymouth	MA		1,839	91.3
Caritas Holy Family Hospital	MA	Methuen	MA	Caritas Christi Health Care	1,913	90.0
Morton Hospital & Medical Center	MA	Taunton	MA		1,740	92.2
Southcoast Hospitals Group	MA	Fall River	MA		7,654	95.6
Quincy Medical Center	MA	Quincy	MA		1,697	89.1
Emerson Hospital	MA	W Concord	MA		1,134	92.1
Saints Memorial Medical Center	MA	Lowell	MA		1,478	91.8
Beverly Hospital	MA	Beverly	MA		2,212	92.6
Lowell General Hospital	MA	Lowell	MA		1,055	90.7
St. Anne's Hospital	MA	Fall River	MA	Caritas Christi Health Care	1,044	90.0
Dana-Farber Cancer Institute	MA	Boston	MA		88	75.8
New England Baptist Hospital	MA	Boston	MA		389	82.6
Nantucket Cottage Hospital	MA	Nantucket	MA		134	89.0
Martha's Vineyard Hospital	MA	Oak Bluffs	MA		221	86.1
MetroWest Medical Center	MA	Framingham	MA	Vanguard Health System	239	80.5
Lawrence F. Quigley Mem Hosp	MA	Chelsea	MA		108	85.7
Springfield, MA HRR						
Baystate Medical Center	MA	Springfield	MA	Baystate Health, Inc	3,514	89.8
Wing Memorial Hosp & Med Ctrs	MA	Palmer	MA	UMass Memorial Health Care	639	90.4

Performance report for chronically ill beneficiaries in traditional Medicare:
All hospitals in HRRs containing Massachusetts hospitals

Table 1. Hospital information (2001-2005)						
Hospital Name	State	City	State	System	Number of deaths among patients assigned to hospital	Percent of enrollees' medical inpatient days at hospital to which they were assigned
Noble Hospital	MA	Westfield	MA		856	92.9
Mercy Medical Center	MA	Springfield	MA	Catholic Health East	2,407	91.7
Cooley Dickinson Hospital	MA	Northampton	MA		1,813	93.7
Franklin Medical Center	MA	Greenfield	MA	Baystate Health, Inc	890	91.9
Holyoke Medical Center	MA	Holyoke	MA		1,724	94.0
Fairview Hospital	MA	Great Barrington	MA	Berkshire Health Systems, Inc	427	90.5
North Adams Regional Hospital	MA	North Adams	MA		970	94.5
Baystate Mary Lane Hospital	MA	Ware	MA	Baystate Health, Inc	332	88.2
Worcester, MA HRR						
UMass Memorial Medical Center	MA	Worcester	MA	UMass Memorial Health Care	3,527	91.2
UMass Memorial-Marlborough Hosp	MA	Marlborough	MA	UMass Memorial Health Care	623	85.9
Clinton Hospital	MA	Clinton	MA	UMass Memorial Health Care	401	90.4
Health Alliance Hospitals	MA	Leominster	MA	UMass Memorial Health Care	1,045	92.1
Harrington Memorial Hospital	MA	Southbridge	MA		568	90.6
Heywood Hospital	MA	Gardner	MA		795	91.9
St. Vincent Hospital	MA	Worcester	MA		150	74.9
Hubbard Regional Hospital	MA	Webster	MA		348	86.2
Athol Memorial Hospital	MA	Athol	MA		292	86.3
Albany, NY HRR						
Berkshire Medical Center	MA	Pittsfield	MA	Berkshire Health Systems, Inc	2,605	95.6
Vassar Brothers Medical Center	NY	Poughkeepsie	NY	Health Quest Systems, Inc	3,159	89.1
St. Francis Hospital	NY	Poughkeepsie	NY		1,291	88.3
Albany Medical Center	NY	Albany	NY		1,418	87.5
Kingston Hospital	NY	Kingston	NY		1,311	90.3

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Hospital Name	State	City	State	System	Number of deaths among patients assigned to hospital	Percent of enrollees' medical inpatient days at hospital to which they were assigned
Mary Imogene Bassett Hospital	NY	Cooperstown	NY		1,445	89.6
Benedictine Hospital	NY	Kingston	NY		1,336	91.0
Catskill Regional Medical Center	NY	Harris	NY		1,108	90.9
Southwestern Vermont Med Ctr	VT	Bennington	VT		1,223	94.8
Ellis Hospital	NY	Schenectady	NY		2,322	92.4
St. Clare's Hosp of Schenectady	NY	Schenectady	NY		1,637	92.8
Columbia Memorial Hospital	NY	Catskill	NY		1,831	92.5
St. Peter's Hospital	NY	Albany	NY	Catholic Health East	4,264	92.7
Northern Dutchess Hospital	NY	Rhinebeck	NY	Health Quest Systems, Inc	636	88.0
St. Mary's Hospital	NY	Amsterdam	NY	Ascension Health	1,573	90.8
Glens Falls Hospital	NY	Glens Falls	NY		2,618	96.6
Seton Health System	NY	Troy	NY	Ascension Health	1,785	92.2
Albany Memorial Hospital	NY	Albany	NY		1,472	89.4
Samaritan Hospital	NY	Troy	NY		1,599	92.2
Saratoga Hospital	NY	Saratoga Springs	NY		1,436	94.6
Nathan Littauer Hospital	NY	Gloversville	NY		1,015	92.3
Ellenville Regional Hospital	NY	Ellenville	NY		97	69.8
Margaretville Memorial Hospital	NY	Margaretville	NY		126	77.8
O'Connor Hospital	NY	Delhi	NY		117	75.6
Amsterdam Memorial Hospital	NY	Amsterdam	NY		231	87.9
Bassett Hosp of Schoharie County	NY	Cobleskill	NY		392	85.3
Providence, RI HRR						
Miriam Hospital	RI	Providence	RI	Lifespan Corporation	1,635	85.0
Memorial Hosp of Rhode Island	RI	Pawtucket	RI		1,303	91.1

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 1. Hospital information (2001-2005)						
Hospital Name	State	City	State	System	Number of deaths among patients assigned to hospital	Percent of enrollees' medical inpatient days at hospital to which they were assigned
Rhode Island Hospital	RI	Providence	RI	Lifespan Corporation	2,924	87.4
Roger Williams Medical Center	RI	Providence	RI		1,796	85.2
St. Joseph Health Services	RI	North Providence	RI		2,053	90.4
South County Hospital	RI	Wakefield	RI		921	91.5
Kent County Memorial Hospital	RI	Warwick	RI	Care New England Health System	2,474	92.4
Newport Hospital	RI	Newport	RI	Lifespan Corporation	1,055	93.2
Landmark Medical Center	RI	Woonsocket	RI		1,481	92.6
Sturdy Memorial Hospital	MA	Attleboro	MA		1,470	91.9
Westerly Hospital	RI	Westerly	RI		1,013	94.4
Women & Infants Hosp of RI	RI	Providence	RI	Care New England Health System	103	81.8
All HRRs						
United States Average	US	All US Cities	US		4,732,448	87.8

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-2005)									
Hospital Name	Total Medicare spending	Inpatient sector	Outpatient sector	SNF/ Long-term care sector	Home health sector	Hospice sector	Ambulance	Durable medical equipment	Other
Boston, MA HRR									
Brigham and Women's Hospital	87,721	50,156	14,518	13,633	4,943	1,302	1,900	1,012	258
Tufts-New England Medical Center	85,387	51,197	9,047	16,185	4,519	1,208	2,161	931	140
Beth Israel Deaconess Med Ctr	83,345	48,053	9,896	15,904	4,858	1,561	2,002	856	216
Caritas St. Elizabeth's Med Ctr	81,944	40,328	9,450	22,837	3,878	1,235	3,079	797	340
Boston Medical Center	79,672	47,921	8,774	12,372	5,579	1,644	2,127	1,096	159
Massachusetts General Hospital	78,666	43,058	11,509	15,149	4,718	1,503	1,670	900	161
Caritas Carney Hospital	71,814	38,800	8,980	12,971	4,750	1,939	3,075	982	317
Newton-Wellesley Hospital	68,441	32,195	10,398	16,877	4,229	1,385	1,894	1,106	358
Falmouth Hospital	68,324	30,313	9,217	16,086	7,159	2,343	1,832	1,168	207
Nashoba Valley Medical Center	68,191	36,026	8,302	14,251	6,436	658	1,486	928	103
Milford Regional Medical Center	68,172	32,896	11,496	13,617	4,865	1,109	2,798	1,111	279
Caritas Good Samaritan Med Ctr	67,969	32,535	7,291	18,439	4,091	1,521	2,549	1,149	394
Mount Auburn Hospital	67,463	32,812	7,745	17,760	3,715	1,754	2,783	725	169
Beth Israel Deaconess-Needham	66,241	33,535	6,821	16,693	4,786	1,283	1,978	959	185
Cambridge Health Alliance	66,207	35,490	6,306	15,911	4,008	1,483	1,991	883	135
South Shore Hospital	65,415	29,861	8,695	16,288	5,471	1,557	2,322	963	258
Caritas Norwood Hospital	65,219	32,196	8,145	16,141	4,094	1,543	1,905	866	329
North Shore Medical Center	65,113	27,678	8,678	17,931	4,832	2,834	1,926	909	325
Hallmark Health System	64,943	31,729	8,664	15,040	3,879	1,762	2,697	842	328
Lawrence General Hospital	64,711	33,693	7,583	14,184	4,078	1,178	2,757	945	293
Lahey Clinic Hospital	64,571	32,387	10,173	13,418	4,176	1,758	1,696	844	120
Anna Jaques Hospital	64,367	29,023	8,167	16,514	4,058	3,137	1,957	1,179	331

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-2005)									
Hospital Name	Total Medicare spending	Inpatient sector	Outpatient sector	SNF/ Long-term care sector	Home health sector	Hospice sector	Ambulance	Durable medical equipment	Other
Faulkner Hospital	63,944	32,055	7,059	16,318	4,824	1,089	1,569	921	109
Winchester Hospital	63,450	29,756	8,776	15,577	4,594	1,733	1,756	1,073	185
Brockton Hospital	63,312	31,483	8,173	14,894	3,787	1,660	2,033	972	309
Cape Cod Hospital	63,012	27,802	8,378	14,624	5,391	3,491	2,352	748	227
Merrimack Valley Hospital	62,563	28,466	6,961	17,496	3,534	3,191	1,902	814	199
Milton Hospital	61,593	32,011	7,510	12,948	4,557	1,427	1,793	995	352
Jordan Hospital	61,060	29,096	9,992	13,681	3,408	1,559	2,148	1,021	154
Caritas Holy Family Hospital	60,601	29,474	8,607	13,630	4,183	1,989	1,585	942	191
Morton Hospital & Medical Center	59,905	29,984	8,439	13,972	2,839	1,209	2,337	932	192
Southcoast Hospitals Group	59,174	30,106	7,862	12,839	3,565	1,148	2,370	1,073	211
Quincy Medical Center	58,729	28,875	7,074	13,925	3,894	1,635	2,367	751	208
Emerson Hospital	58,135	27,281	10,322	13,098	4,101	997	1,457	774	103
Saints Memorial Medical Center	57,644	26,442	8,606	13,855	4,186	1,180	2,201	974	202
Beverly Hospital	57,420	24,768	8,388	13,074	4,399	3,136	2,587	857	212
Lowell General Hospital	56,033	27,197	7,662	12,377	4,208	1,647	1,503	1,293	145
St. Anne's Hospital	55,056	30,255	8,374	8,641	3,349	1,575	1,589	1,047	226
Dana-Farber Cancer Institute									
New England Baptist Hospital									
Nantucket Cottage Hospital									
Martha's Vineyard Hospital									
MetroWest Medical Center									
Lawrence F. Quigley Mem Hosp									
Springfield, MA HRR									

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-2005)									
Hospital Name	Total Medicare spending	Inpatient sector	Outpatient sector	SNF/ Long-term care sector	Home health sector	Hospice sector	Ambulance	Durable medical equipment	Other
Baystate Medical Center	62,621	34,585	8,871	11,717	2,658	1,507	1,886	1,035	361
Wing Memorial Hosp & Med Ctrs	58,968	28,447	5,760	17,464	2,905	1,541	1,678	833	340
Noble Hospital	53,566	29,843	7,227	10,011	2,340	1,342	1,367	1,247	188
Mercy Medical Center	52,446	28,374	6,470	10,859	2,669	1,191	1,645	830	408
Cooley Dickinson Hospital	51,583	24,836	8,632	11,587	2,181	1,688	1,613	841	204
Franklin Medical Center	49,879	24,348	7,702	10,067	1,762	2,977	1,877	840	306
Holyoke Medical Center	49,072	25,379	7,710	10,065	2,650	949	1,205	899	215
Fairview Hospital	47,815	23,961	8,795	8,739	2,063	1,677	1,390	1,077	112
North Adams Regional Hospital	46,577	22,195	8,918	8,902	2,280	1,528	1,593	1,072	90
Baystate Mary Lane Hospital									
Worcester, MA HRR									
UMass Memorial Medical Center	77,265	42,083	9,743	14,290	3,764	1,204	4,798	1,129	254
UMass Memorial-Marlborough Hosp	67,442	31,894	7,673	16,668	4,223	1,346	4,213	1,103	321
Clinton Hospital	56,688	27,813	4,585	15,988	2,602	579	3,849	1,075	198
Health Alliance Hospitals	56,003	28,829	8,457	10,571	3,095	838	2,866	1,000	347
Harrington Memorial Hospital	53,599	26,309	7,256	11,931	3,195	1,351	1,648	1,703	205
Heywood Hospital	50,771	25,533	6,105	12,237	2,796	962	1,973	1,026	139
St. Vincent Hospital									
Hubbard Regional Hospital									
Athol Memorial Hospital									
Albany, NY HRR									
Berkshire Medical Center	62,790	34,380	11,434	8,624	3,603	2,025	1,474	1,090	159
Vassar Brothers Medical Center	57,345	34,822	7,172	8,972	1,604	1,959	1,287	1,141	387

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Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-2005)									
Hospital Name	Total Medicare spending	Inpatient sector	Outpatient sector	SNF/ Long-term care sector	Home health sector	Hospice sector	Ambulance	Durable medical equipment	Other
St. Francis Hospital	55,571	32,700	8,724	8,274	1,564	1,616	1,238	1,072	382
Albany Medical Center	54,551	35,749	7,635	4,558	1,979	1,972	1,024	1,405	228
Kingston Hospital	54,224	33,430	8,416	6,263	1,974	1,682	844	1,222	393
Mary Imogene Bassett Hospital	50,015	31,675	8,497	3,747	1,712	2,399	428	1,445	113
Benedictine Hospital	48,928	28,765	7,550	6,288	1,715	2,277	849	1,150	335
Catskill Regional Medical Center	48,813	32,604	6,412	4,799	1,251	1,128	1,341	1,081	198
Southwestern Vermont Med Ctr	46,253	22,396	9,380	7,722	3,157	924	1,126	1,472	78
Ellis Hospital	45,551	24,918	7,817	6,518	1,682	2,358	739	1,260	258
St. Clare's Hosp of Schenectady	44,955	22,670	7,911	7,051	2,271	2,606	961	1,171	314
Columbia Memorial Hospital	44,070	22,852	7,599	6,385	1,417	2,978	1,288	1,189	363
St. Peter's Hospital	43,125	23,623	7,407	4,966	2,024	2,956	790	1,166	192
Northern Dutchess Hospital	43,099	24,555	5,062	8,048	1,414	1,716	972	933	398
St. Mary's Hospital	42,616	22,574	8,901	4,719	2,055	1,721	1,165	1,279	203
Glens Falls Hospital	40,295	23,083	7,325	4,519	1,916	1,432	658	1,232	130
Seton Health System	40,199	21,777	6,170	5,108	1,997	3,106	798	1,026	217
Albany Memorial Hospital	39,959	19,715	8,180	5,704	1,715	2,513	879	1,025	227
Samaritan Hospital	39,395	19,801	7,880	5,438	1,562	2,829	805	903	176
Saratoga Hospital	39,012	20,727	7,583	4,241	1,657	2,438	731	1,336	298
Nathan Littauer Hospital	36,731	20,475	4,513	4,965	2,355	1,339	1,038	1,920	126
Ellenville Regional Hospital									
Margaretville Memorial Hospital									
O'Connor Hospital									
Amsterdam Memorial Hospital									

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Table 2. Medicare spending per decedent by site of care during the last two years of life (deaths occurring 2001-2005)									
Hospital Name	Total Medicare spending	Inpatient sector	Outpatient sector	SNF/ Long-term care sector	Home health sector	Hospice sector	Ambulance	Durable medical equipment	Other
Bassett Hosp of Schoharie County									
Providence, RI HRR									
Miriam Hospital	60,971	33,393	9,758	9,620	3,426	1,694	1,834	990	257
Memorial Hosp of Rhode Island	60,781	36,035	7,214	10,157	3,535	1,303	1,248	1,167	122
Rhode Island Hospital	59,569	35,445	8,302	8,234	3,046	1,576	1,539	1,196	232
Roger Williams Medical Center	58,773	32,212	8,179	11,341	3,007	1,520	1,454	903	156
St. Joseph Health Services	54,426	28,994	6,734	12,216	2,499	1,158	1,834	847	144
South County Hospital	53,536	27,586	8,619	8,345	3,872	1,826	2,110	1,000	179
Kent County Memorial Hospital	53,196	27,586	9,198	9,329	2,841	1,591	1,421	1,053	177
Newport Hospital	53,151	28,621	7,383	9,211	2,904	2,120	1,736	988	189
Landmark Medical Center	52,275	26,459	6,459	12,972	2,562	1,161	1,778	772	112
Sturdy Memorial Hospital	52,007	25,430	7,079	12,143	3,928	819	1,471	976	162
Westerly Hospital	50,751	26,214	8,383	8,805	3,680	1,129	1,237	1,174	129
Women & Infants Hosp of RI									
All HRRs									
United States Average	52,838	29,495	7,967	7,989	2,633	2,091	899	1,482	281
FOOTNOTES: Blank cells indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure the physician (Part B) component of spending by site of care									

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Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-2005)						
Hospital Name	Total Part B spending	Evaluation and management services	Procedures	Imaging	Tests	Other
Boston, MA HRR						
Brigham and Women's Hospital	10,894	4,325	2,382	1,192	616	2,379
Tufts-New England Medical Center	10,417	4,295	1,988	977	472	2,684
Beth Israel Deaconess Med Ctr	11,425	4,915	2,243	1,042	630	2,595
Caritas St. Elizabeth's Med Ctr	12,352	5,490	1,870	967	585	3,441
Boston Medical Center	9,062	3,887	1,731	773	490	2,180
Massachusetts General Hospital	10,453	4,480	2,199	1,389	505	1,880
Caritas Carney Hospital	12,348	4,506	2,195	805	600	4,241
Newton-Wellesley Hospital	12,904	5,003	2,132	841	636	4,292
Falmouth Hospital	10,019	4,264	1,932	900	580	2,342
Nashoba Valley Medical Center	10,398	5,091	1,678	1,137	795	1,697
Milford Regional Medical Center	13,301	4,585	1,963	904	503	5,346
Caritas Good Samaritan Med Ctr	12,114	5,099	1,672	993	771	3,579
Mount Auburn Hospital	11,379	5,375	1,551	873	566	3,014
Beth Israel Deaconess-Needham	11,141	5,567	1,848	818	532	2,374
Cambridge Health Alliance	9,588	4,863	1,349	698	438	2,241
South Shore Hospital	13,180	5,343	2,410	1,046	709	3,671
Caritas Norwood Hospital	11,128	5,537	1,671	974	707	2,239
North Shore Medical Center	10,089	4,649	1,729	909	511	2,290
Hallmark Health System	11,314	4,795	2,052	952	589	2,925
Lawrence General Hospital	11,083	4,415	1,912	1,045	634	3,077
Lahey Clinic Hospital	9,073	3,904	1,862	869	354	2,085

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Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-2005)						
Hospital Name	Total Part B spending	Evaluation and management services	Procedures	Imaging	Tests	Other
Anna Jaques Hospital	10,211	4,702	1,475	1,163	628	2,243
Faulkner Hospital	9,025	4,290	1,613	837	536	1,749
Winchester Hospital	10,580	4,844	2,308	921	534	1,972
Brockton Hospital	11,827	4,603	1,873	996	739	3,615
Cape Cod Hospital	9,809	3,649	1,823	909	596	2,832
Merrimack Valley Hospital	9,837	4,583	1,481	923	655	2,195
Milton Hospital	11,150	5,049	1,796	847	646	2,814
Jordan Hospital	9,652	4,099	1,697	844	361	2,651
Caritas Holy Family Hospital	9,815	4,149	1,939	1,143	494	2,090
Morton Hospital & Medical Center	11,371	4,294	1,819	889	501	3,868
Southcoast Hospitals Group	10,962	4,383	1,619	932	696	3,332
Quincy Medical Center	11,022	4,915	1,904	843	565	2,796
Emerson Hospital	11,249	4,558	1,837	888	446	3,520
Saints Memorial Medical Center	9,280	3,913	1,559	937	440	2,432
Beverly Hospital	9,421	3,740	1,501	761	449	2,969
Lowell General Hospital	9,308	4,194	1,797	963	495	1,859
St. Anne's Hospital	9,513	4,329	1,659	1,033	585	1,908
Dana-Farber Cancer Institute						
New England Baptist Hospital						
Nantucket Cottage Hospital						
Martha's Vineyard Hospital						
MetroWest Medical Center						
Lawrence F. Quigley Mem Hosp						

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Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-2005)						
Hospital Name	Total Part B spending	Evaluation and management services	Procedures	Imaging	Tests	Other
Springfield, MA HRR						
Baystate Medical Center	10,394	4,555	1,942	916	518	2,464
Wing Memorial Hosp & Med Ctrs	8,534	4,353	1,079	802	381	1,920
Noble Hospital	8,282	3,883	1,405	835	294	1,864
Mercy Medical Center	9,597	4,304	1,570	890	537	2,296
Cooley Dickinson Hospital	9,610	3,899	1,651	549	354	3,156
Franklin Medical Center	8,087	3,334	1,503	720	402	2,128
Holyoke Medical Center	8,905	3,983	2,004	673	425	1,820
Fairview Hospital	9,136	3,115	1,310	611	342	3,758
North Adams Regional Hospital	10,165	3,132	1,549	603	322	4,559
Baystate Mary Lane Hospital						
Worcester, MA HRR						
UMass Memorial Medical Center	13,079	4,245	2,061	905	498	5,370
UMass Memorial-Marlborough Hosp	13,067	4,858	1,762	799	685	4,962
Clinton Hospital	11,261	4,681	1,333	669	627	3,951
Health Alliance Hospitals	9,256	3,567	1,403	610	607	3,069
Harrington Memorial Hospital	8,267	3,896	1,287	679	471	1,933
Heywood Hospital	8,133	3,815	1,119	716	276	2,208
St. Vincent Hospital						
Hubbard Regional Hospital						
Athol Memorial Hospital						
Albany, NY HRR						

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Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-2005)						
Hospital Name	Total Part B spending	Evaluation and management services	Procedures	Imaging	Tests	Other
Berkshire Medical Center	13,168	4,072	2,143	992	541	5,420
Vassar Brothers Medical Center	12,574	5,595	1,824	1,123	675	3,358
St. Francis Hospital	13,785	5,572	2,298	1,072	606	4,237
Albany Medical Center	11,157	4,434	2,213	1,035	615	2,861
Kingston Hospital	11,098	4,278	2,411	999	614	2,796
Mary Imogene Bassett Hospital	5,633	2,652	1,584	544	257	595
Benedictine Hospital	11,396	4,345	1,907	1,107	583	3,454
Catskill Regional Medical Center	8,790	3,994	1,911	686	429	1,770
Southwestern Vermont Med Ctr	9,670	3,353	1,632	525	297	3,862
Ellis Hospital	11,158	4,417	1,804	882	577	3,478
St. Clare's Hosp of Schenectady	9,630	4,225	1,893	739	595	2,178
Columbia Memorial Hospital	10,995	4,411	1,999	1,091	603	2,891
St. Peter's Hospital	10,517	4,347	1,829	948	603	2,790
Northern Dutchess Hospital	9,405	4,569	1,797	736	541	1,760
St. Mary's Hospital	10,348	3,840	1,964	795	503	3,246
Glens Falls Hospital	7,831	3,331	1,601	868	400	1,632
Seton Health System	9,461	4,320	1,658	908	486	2,089
Albany Memorial Hospital	10,667	4,096	1,861	1,009	652	3,049
Samaritan Hospital	10,420	3,944	1,718	1,108	474	3,175
Saratoga Hospital	8,907	4,154	1,752	832	655	1,514
Nathan Littauer Hospital	7,148	3,426	1,272	606	255	1,590
Ellenville Regional Hospital						
Margaretville Memorial Hospital						

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Table 3. Medicare Part B spending by type of service (BETOS category) per decedent during the last two years of life (deaths occurring 2001-2005)						
Hospital Name	Total Part B spending	Evaluation and management services	Procedures	Imaging	Tests	Other
O'Connor Hospital						
Amsterdam Memorial Hospital						
Bassett Hosp of Schoharie County						
Providence, RI HRR						
Miriam Hospital	10,919	4,433	2,351	1,101	801	2,233
Memorial Hosp of Rhode Island	8,811	4,165	1,567	844	567	1,669
Rhode Island Hospital	10,178	3,779	1,984	1,011	753	2,652
Roger Williams Medical Center	10,495	4,057	1,762	834	552	3,289
St. Joseph Health Services	10,893	4,991	1,677	956	645	2,624
South County Hospital	10,949	4,098	1,859	908	591	3,494
Kent County Memorial Hospital	11,479	4,464	2,111	956	684	3,264
Newport Hospital	9,224	3,770	1,643	636	560	2,614
Landmark Medical Center	9,530	4,072	1,752	841	516	2,349
Sturdy Memorial Hospital	8,329	3,819	1,417	588	550	1,954
Westerly Hospital	9,145	3,772	1,914	632	371	2,455
Women & Infants Hosp of RI						
All HRRs						
United States Average	10,094	4,161	2,023	874	527	2,508
FOOTNOTES: Blank cells indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure Part B spending						

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day
Boston, MA HRR						
Brigham and Women's Hospital	46,195	26.4	1,748	1.79 =	1.12 x	1.59
Tufts-New England Medical Center	46,823	27.7	1,690	1.81 =	1.17 x	1.54
Beth Israel Deaconess Med Ctr	43,893	24.4	1,799	1.70 =	1.03 x	1.64
Caritas St. Elizabeth's Med Ctr	35,889	30.4	1,180	1.39 =	1.29 x	1.08
Boston Medical Center	44,405	24.2	1,833	1.72 =	1.03 x	1.67
Massachusetts General Hospital	38,844	28.9	1,344	1.50 =	1.22 x	1.23
Caritas Carney Hospital	35,011	23.3	1,504	1.35 =	0.99 x	1.37
Newton-Wellesley Hospital	28,815	22.4	1,289	1.11 =	0.95 x	1.18
Falmouth Hospital	27,170	19.8	1,371	1.05 =	0.84 x	1.25
Nashoba Valley Medical Center	32,156	23.6	1,365	1.24 =	1.00 x	1.25
Milford Regional Medical Center	29,484	23.0	1,280	1.14 =	0.98 x	1.17
Caritas Good Samaritan Med Ctr	28,353	24.7	1,148	1.10 =	1.05 x	1.05
Mount Auburn Hospital	28,937	24.3	1,191	1.12 =	1.03 x	1.09
Beth Israel Deaconess-Needham	29,490	21.0	1,407	1.14 =	0.89 x	1.28
Cambridge Health Alliance	31,715	25.2	1,257	1.23 =	1.07 x	1.15
South Shore Hospital	25,565	21.4	1,193	0.99 =	0.91 x	1.09
Caritas Norwood Hospital	27,780	26.4	1,051	1.07 =	1.12 x	0.96
North Shore Medical Center	23,934	20.4	1,172	0.93 =	0.87 x	1.07
Hallmark Health System	27,735	26.9	1,030	1.07 =	1.14 x	0.94
Lawrence General Hospital	29,719	27.8	1,070	1.15 =	1.18 x	0.98

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day
Lahey Clinic Hospital	29,057	20.6	1,409	1.12 =	0.87 x	1.29
Anna Jaques Hospital	25,534	22.2	1,148	0.99 =	0.94 x	1.05
Faulkner Hospital	28,605	21.7	1,319	1.11 =	0.92 x	1.20
Winchester Hospital	25,898	22.6	1,146	1.00 =	0.96 x	1.05
Brockton Hospital	27,685	22.8	1,214	1.07 =	0.97 x	1.11
Cape Cod Hospital	25,062	18.0	1,390	0.97 =	0.76 x	1.27
Merrimack Valley Hospital	25,365	21.0	1,209	0.98 =	0.89 x	1.10
Milton Hospital	28,077	25.7	1,093	1.09 =	1.09 x	1.00
Jordan Hospital	26,008	22.9	1,138	1.01 =	0.97 x	1.04
Caritas Holy Family Hospital	25,643	25.7	997	0.99 =	1.09 x	0.91
Morton Hospital & Medical Center	26,437	24.2	1,093	1.02 =	1.03 x	1.00
Southcoast Hospitals Group	26,383	29.6	892	1.02 =	1.25 x	0.81
Quincy Medical Center	25,298	23.8	1,064	0.98 =	1.01 x	0.97
Emerson Hospital	24,026	22.8	1,052	0.93 =	0.97 x	0.96
Saints Memorial Medical Center	23,336	20.8	1,123	0.90 =	0.88 x	1.02
Beverly Hospital	22,033	18.3	1,203	0.85 =	0.78 x	1.10
Lowell General Hospital	23,623	18.7	1,264	0.91 =	0.79 x	1.15
St. Anne's Hospital	26,454	30.7	862	1.02 =	1.30 x	0.79
Dana-Farber Cancer Institute	48,084	21.4	2,250	1.86 =	0.91 x	2.05
New England Baptist Hospital	37,442	31.0	1,207	1.45 =	1.32 x	1.10
Nantucket Cottage Hospital	35,211	23.4	1,507	1.36 =	0.99 x	1.38

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)							
				<i>Ratio to U.S. average</i>			
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day	
Martha's Vineyard Hospital	28,783	18.1	1,593	1.11 =	0.77 x	1.45	
MetroWest Medical Center	27,986	21.3	1,315	1.08 =	0.90 x	1.20	
Lawrence F. Quigley Mem Hosp	20,271	42.1	482	0.78 =	1.78 x	0.44	
Springfield, MA HRR							
Baystate Medical Center	31,099	20.0	1,556	1.20 =	0.85 x	1.42	
Wing Memorial Hosp & Med Ctrs	25,354	20.7	1,228	0.98 =	0.88 x	1.12	
Noble Hospital	26,961	26.8	1,006	1.04 =	1.14 x	0.92	
Mercy Medical Center	25,177	22.0	1,142	0.97 =	0.93 x	1.04	
Cooley Dickinson Hospital	22,062	20.0	1,105	0.85 =	0.85 x	1.01	
Franklin Medical Center	22,084	16.8	1,317	0.85 =	0.71 x	1.20	
Holyoke Medical Center	22,266	20.8	1,071	0.86 =	0.88 x	0.98	
Fairview Hospital	21,944	16.1	1,365	0.85 =	0.68 x	1.25	
North Adams Regional Hospital	20,064	17.2	1,167	0.78 =	0.73 x	1.07	
Baystate Mary Lane Hospital	21,636	16.0	1,351	0.84 =	0.68 x	1.23	
Worcester, MA HRR							
UMass Memorial Medical Center	38,530	22.1	1,741	1.49 =	0.94 x	1.59	
UMass Memorial-Marlborough Hosp	28,277	21.0	1,344	1.09 =	0.89 x	1.23	
Clinton Hospital	24,342	29.1	835	0.94 =	1.23 x	0.76	
Health Alliance Hospitals	26,505	18.7	1,416	1.02 =	0.79 x	1.29	
Harrington Memorial Hospital	23,591	21.6	1,094	0.91 =	0.91 x	1.00	
Heywood Hospital	23,095	21.5	1,076	0.89 =	0.91 x	0.98	

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)							
				<i>Ratio to U.S. average</i>			
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day	
St. Vincent Hospital	27,307	19.0	1,439	1.06 =	0.80 x	1.31	
Hubbard Regional Hospital	23,836	20.2	1,179	0.92 =	0.86 x	1.08	
Athol Memorial Hospital	23,391	18.9	1,238	0.90 =	0.80 x	1.13	
Albany, NY HRR							
Berkshire Medical Center	31,137	25.5	1,219	1.20 =	1.08 x	1.11	
Vassar Brothers Medical Center	30,453	28.1	1,086	1.18 =	1.19 x	0.99	
St. Francis Hospital	28,195	27.5	1,027	1.09 =	1.16 x	0.94	
Albany Medical Center	31,489	31.4	1,003	1.22 =	1.33 x	0.91	
Kingston Hospital	29,704	29.6	1,004	1.15 =	1.25 x	0.92	
Mary Imogene Bassett Hospital	29,155	20.3	1,438	1.13 =	0.86 x	1.31	
Benedictine Hospital	25,235	27.1	931	0.98 =	1.15 x	0.85	
Catskill Regional Medical Center	28,982	30.3	957	1.12 =	1.28 x	0.87	
Southwestern Vermont Med Ctr	20,037	19.6	1,025	0.77 =	0.83 x	0.93	
Ellis Hospital	21,181	23.9	888	0.82 =	1.01 x	0.81	
St. Clare's Hosp of Schenectady	19,144	24.6	779	0.74 =	1.04 x	0.71	
Columbia Memorial Hospital	19,159	24.1	795	0.74 =	1.02 x	0.73	
St. Peter's Hospital	19,900	27.7	718	0.77 =	1.18 x	0.65	
Northern Dutchess Hospital	21,013	22.4	939	0.81 =	0.95 x	0.86	
St. Mary's Hospital	19,351	26.2	737	0.75 =	1.11 x	0.67	
Glens Falls Hospital	19,972	29.5	677	0.77 =	1.25 x	0.62	
Seton Health System	18,147	25.2	721	0.70 =	1.07 x	0.66	

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)							
				<i>Ratio to U.S. average</i>			
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day	
Albany Memorial Hospital	16,551	22.9	724	0.64 =	0.97 x	0.66	
Samaritan Hospital	16,719	25.8	647	0.65 =	1.10 x	0.59	
Saratoga Hospital	17,133	26.6	645	0.66 =	1.13 x	0.59	
Nathan Littauer Hospital	17,823	25.7	695	0.69 =	1.09 x	0.63	
Ellenville Regional Hospital	38,411	33.7	1,141	1.49 =	1.43 x	1.04	
Margaretville Memorial Hospital	23,965	22.3	1,073	0.93 =	0.95 x	0.98	
O'Connor Hospital	21,998	21.9	1,005	0.85 =	0.93 x	0.92	
Amsterdam Memorial Hospital	20,758	29.4	707	0.80 =	1.24 x	0.65	
Bassett Hosp of Schoharie County	20,509	19.4	1,057	0.79 =	0.82 x	0.96	
Providence, RI HRR							
Miriam Hospital	29,724	23.9	1,241	1.15 =	1.01 x	1.13	
Memorial Hosp of Rhode Island	32,582	24.7	1,321	1.26 =	1.05 x	1.21	
Rhode Island Hospital	32,209	24.6	1,312	1.25 =	1.04 x	1.20	
Roger Williams Medical Center	29,045	23.7	1,225	1.12 =	1.00 x	1.12	
St. Joseph Health Services	25,065	29.5	848	0.97 =	1.25 x	0.77	
South County Hospital	24,432	21.3	1,149	0.94 =	0.90 x	1.05	
Kent County Memorial Hospital	23,921	24.2	990	0.92 =	1.02 x	0.90	
Newport Hospital	25,552	23.8	1,076	0.99 =	1.01 x	0.98	
Landmark Medical Center	23,021	21.9	1,053	0.89 =	0.93 x	0.96	
Sturdy Memorial Hospital	22,642	21.4	1,059	0.88 =	0.91 x	0.97	
Westerly Hospital	23,129	20.0	1,154	0.89 =	0.85 x	1.05	

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Table 4. The Medical Care Cost Equation: Disaggregation of hospital (facility) reimbursements per decedent into contributions of volume (patient days per decedent) and price (average reimbursements per day in hospital) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Hospital reimbursements per decedent	Hospital days per decedent	Reimbursements per patient day	Hospital reimbursements =	Hospital days x	Reimbursements per day
Women & Infants Hosp of RI	43,485	34.3	1,267	1.68 =	1.45 x	1.16
All HRRs						
United States Average	25,860	23.6	1,096	1.00 =	1.00 x	1.00
FOOTNOTES: Hospital reimbursements in this table include only facility payments. Payments for physician services delivered in the hospital are not included						

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Table 5. The Medical Care Cost Equation: Disaggregation of payments for physician visits per decedent into contributions of volume (physician visits) and price (average payments per physician visit) during the last two years of life (deaths occurring 2001-2005)						
				Ratio to U.S. average		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
Boston, MA HRR						
Brigham and Women's Hospital	4,332	72.6	60	1.03 =	1.04 x	1.00
Tufts-New England Medical Center	4,367	67.5	65	1.04 =	0.96 x	1.08
Beth Israel Deaconess Med Ctr	4,922	67.1	73	1.17 =	0.96 x	1.22
Caritas St. Elizabeth's Med Ctr	5,494	79.7	69	1.31 =	1.14 x	1.15
Boston Medical Center	3,912	57.0	69	0.93 =	0.81 x	1.15
Massachusetts General Hospital	4,532	75.3	60	1.08 =	1.07 x	1.00
Caritas Carney Hospital	4,535	65.1	70	1.08 =	0.93 x	1.16
Newton-Wellesley Hospital	5,004	68.0	74	1.19 =	0.97 x	1.23
Falmouth Hospital	4,283	64.2	67	1.02 =	0.92 x	1.11
Nashoba Valley Medical Center	5,095	67.3	76	1.21 =	0.96 x	1.26
Milford Regional Medical Center	4,588	66.6	69	1.09 =	0.95 x	1.15
Caritas Good Samaritan Med Ctr	5,099	72.1	71	1.21 =	1.03 x	1.18
Mount Auburn Hospital	5,377	71.6	75	1.28 =	1.02 x	1.25
Beth Israel Deaconess-Needham	5,568	69.0	81	1.33 =	0.98 x	1.35
Cambridge Health Alliance	4,863	64.4	75	1.16 =	0.92 x	1.26
South Shore Hospital	5,351	73.3	73	1.27 =	1.05 x	1.22
Caritas Norwood Hospital	5,539	77.2	72	1.32 =	1.10 x	1.20
North Shore Medical Center	4,670	69.4	67	1.11 =	0.99 x	1.12
Hallmark Health System	4,796	71.1	67	1.14 =	1.01 x	1.13
Lawrence General Hospital	4,468	66.9	67	1.06 =	0.95 x	1.11

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 5. The Medical Care Cost Equation: Disaggregation of payments for physician visits per decedent into contributions of volume (physician visits) and price (average payments per physician visit) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
Lahey Clinic Hospital	3,905	64.3	61	0.93 =	0.92 x	1.01
Anna Jaques Hospital	4,702	66.3	71	1.12 =	0.95 x	1.18
Faulkner Hospital	4,291	60.9	70	1.02 =	0.87 x	1.18
Winchester Hospital	4,845	68.1	71	1.15 =	0.97 x	1.19
Brockton Hospital	4,606	68.1	68	1.10 =	0.97 x	1.13
Cape Cod Hospital	3,710	56.4	66	0.88 =	0.80 x	1.10
Merrimack Valley Hospital	4,591	61.5	75	1.09 =	0.88 x	1.24
Milton Hospital	5,051	72.8	69	1.20 =	1.04 x	1.16
Jordan Hospital	4,101	58.8	70	0.98 =	0.84 x	1.16
Caritas Holy Family Hospital	4,159	69.0	60	0.99 =	0.98 x	1.01
Morton Hospital & Medical Center	4,295	62.0	69	1.02 =	0.88 x	1.16
Southcoast Hospitals Group	4,391	70.5	62	1.05 =	1.01 x	1.04
Quincy Medical Center	4,943	67.2	74	1.18 =	0.96 x	1.23
Emerson Hospital	4,564	71.6	64	1.09 =	1.02 x	1.06
Saints Memorial Medical Center	3,914	58.2	67	0.93 =	0.83 x	1.12
Beverly Hospital	3,744	52.4	71	0.89 =	0.75 x	1.19
Lowell General Hospital	4,202	59.8	70	1.00 =	0.85 x	1.17
St. Anne's Hospital	4,334	73.8	59	1.03 =	1.05 x	0.98
Dana-Farber Cancer Institute						
New England Baptist Hospital						
Nantucket Cottage Hospital						

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Table 5. The Medical Care Cost Equation: Disaggregation of payments for physician visits per decedent into contributions of volume (physician visits) and price (average payments per physician visit) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
Martha's Vineyard Hospital						
MetroWest Medical Center						
Lawrence F. Quigley Mem Hosp						
Springfield, MA HRR						
Baystate Medical Center	4,557	67.4	68	1.08 =	0.96 x	1.13
Wing Memorial Hosp & Med Ctrs	4,354	68.1	64	1.04 =	0.97 x	1.07
Noble Hospital	3,911	58.1	67	0.93 =	0.83 x	1.12
Mercy Medical Center	4,311	64.5	67	1.03 =	0.92 x	1.11
Cooley Dickinson Hospital	3,930	56.9	69	0.94 =	0.81 x	1.15
Franklin Medical Center	3,352	48.8	69	0.80 =	0.70 x	1.15
Holyoke Medical Center	3,993	60.8	66	0.95 =	0.87 x	1.10
Fairview Hospital	3,162	46.7	68	0.75 =	0.67 x	1.13
North Adams Regional Hospital	3,133	50.4	62	0.75 =	0.72 x	1.04
Baystate Mary Lane Hospital						
Worcester, MA HRR						
UMass Memorial Medical Center	4,259	61.8	69	1.01 =	0.88 x	1.15
UMass Memorial-Marlborough Hosp	4,859	68.3	71	1.16 =	0.97 x	1.19
Clinton Hospital	4,684	66.1	71	1.11 =	0.94 x	1.18
Health Alliance Hospitals	3,567	48.8	73	0.85 =	0.70 x	1.22
Harrington Memorial Hospital	3,896	57.2	68	0.93 =	0.82 x	1.14
Heywood Hospital	3,816	59.0	65	0.91 =	0.84 x	1.08

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				<i>Ratio to U.S. average</i>		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
St. Vincent Hospital						
Hubbard Regional Hospital						
Athol Memorial Hospital						
Albany, NY HRR						
Berkshire Medical Center	4,075	64.4	63	0.97 =	0.92 x	1.06
Vassar Brothers Medical Center	5,599	82.8	68	1.33 =	1.18 x	1.13
St. Francis Hospital	5,581	85.0	66	1.33 =	1.21 x	1.10
Albany Medical Center	4,445	75.5	59	1.06 =	1.08 x	0.98
Kingston Hospital	4,279	71.3	60	1.02 =	1.02 x	1.00
Mary Imogene Bassett Hospital	2,664	48.2	55	0.63 =	0.69 x	0.92
Benedictine Hospital	4,346	74.9	58	1.03 =	1.07 x	0.97
Catskill Regional Medical Center	3,994	67.1	60	0.95 =	0.96 x	0.99
Southwestern Vermont Med Ctr	3,367	60.1	56	0.80 =	0.86 x	0.94
Ellis Hospital	4,424	72.8	61	1.05 =	1.04 x	1.01
St. Clare's Hosp of Schenectady	4,238	69.1	61	1.01 =	0.99 x	1.02
Columbia Memorial Hospital	4,413	66.9	66	1.05 =	0.95 x	1.10
St. Peter's Hospital	4,349	77.5	56	1.04 =	1.11 x	0.94
Northern Dutchess Hospital	4,580	70.2	65	1.09 =	1.00 x	1.09
St. Mary's Hospital	3,841	63.6	60	0.91 =	0.91 x	1.01
Glens Falls Hospital	3,609	67.8	53	0.86 =	0.97 x	0.89
Seton Health System	4,320	73.4	59	1.03 =	1.05 x	0.98

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Table 5. The Medical Care Cost Equation: Disaggregation of payments for physician visits per decedent into contributions of volume (physician visits) and price (average payments per physician visit) during the last two years of life (deaths occurring 2001-2005)						
				<i>Ratio to U.S. average</i>		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
Albany Memorial Hospital	4,096	68.9	59	0.98 =	0.98 x	0.99
Samaritan Hospital	3,945	72.5	54	0.94 =	1.03 x	0.91
Saratoga Hospital	4,161	64.7	64	0.99 =	0.92 x	1.07
Nathan Littauer Hospital	3,426	57.1	60	0.82 =	0.81 x	1.00
Ellenville Regional Hospital						
Margaretville Memorial Hospital						
O'Connor Hospital						
Amsterdam Memorial Hospital						
Bassett Hosp of Schoharie County						
Providence, RI HRR						
Miriam Hospital	4,438	63.9	69	1.06 =	0.91 x	1.16
Memorial Hosp of Rhode Island	4,173	58.1	72	0.99 =	0.83 x	1.20
Rhode Island Hospital	3,788	57.5	66	0.90 =	0.82 x	1.10
Roger Williams Medical Center	4,072	59.8	68	0.97 =	0.85 x	1.14
St. Joseph Health Services	4,997	73.4	68	1.19 =	1.05 x	1.14
South County Hospital	4,105	65.6	63	0.98 =	0.94 x	1.04
Kent County Memorial Hospital	4,466	68.1	66	1.06 =	0.97 x	1.09
Newport Hospital	3,770	58.3	65	0.90 =	0.83 x	1.08
Landmark Medical Center	4,093	57.3	71	0.97 =	0.82 x	1.19
Sturdy Memorial Hospital	3,820	56.1	68	0.91 =	0.80 x	1.14
Westerly Hospital	3,804	60.4	63	0.91 =	0.86 x	1.05

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				<i>Ratio to U.S. average</i>		
Hospital Name	Payments for physician visits per decedent	Physician visits per decedent	Payments per physician visit	Physician visits payments =	Physician visits x	Payments per visit
Women & Infants Hosp of RI						
All HRRs						
United States Average	4,201	70.1	60	1.00 =	1.00 x	1.00
FOOTNOTES: Blank cells indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure physician visits and spending						

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
Hospital Name	Hospital beds	Intensive care beds			Medical and surgical beds	SNF beds	Standardized FTE physician labor				RNs required under proposed federal standards
		Total ICU beds	High-intensity	Intermediate-intensity			Total	Medical specialist	Primary care	Ratio MS/PC ¹	
Boston, MA HRR											
Brigham and Women's Hospital	72.4	23.2	11.9	11.4	49.2	62.3	29.3	12.3	9.8	1.25	66.1
Tufts-New England Medical Center	75.9	18.7	17.8	0.9	57.2	76.2	26.9	11.3	10.6	1.07	70.5
Beth Israel Deaconess Med Ctr	66.8	16.1	15.3	0.8	50.8	72.3	27.6	11.1	10.6	1.05	61.8
Caritas St. Elizabeth's Med Ctr	83.3	16.4	15.7	0.7	66.9	116.4	28.3	9.8	13.8	0.71	74.4
Boston Medical Center	66.4	17.5	15.1	2.4	48.9	73.9	23.1	11.1	7.6	1.47	61.7
Massachusetts General Hospital	79.2	16.0	15.0	1.0	63.2	62.8	29.5	11.7	11.5	1.02	70.9
Caritas Carney Hospital	63.8	18.2	12.5	5.8	45.6	92.9	25.2	6.6	14.2	0.46	58.6
Newton-Wellesley Hospital	61.3	12.8	11.5	1.3	48.4	93.8	25.6	10.9	10.2	1.07	54.9
Falmouth Hospital	54.3	13.2	12.5	0.7	41.1	116.5	25.1	7.0	13.2	0.53	50.3
Nashoba Valley Medical Center	64.5	16.3	15.6	0.6	48.3	115.6	26.3	7.6	14.1	0.54	60.3
Milford Regional Medical Center	63.1	14.7	14.1	0.6	48.4	104.5	25.4	12.0	9.0	1.33	58.0
Caritas Good Samaritan Med Ctr	67.7	14.8	13.7	1.1	52.9	99.7	25.5	6.6	14.3	0.46	61.3
Mount Auburn Hospital	66.5	17.0	10.1	6.9	49.6	77.7	26.3	11.7	10.6	1.11	59.2
Beth Israel Deaconess-Needham	57.4	13.1	12.6	0.5	44.4	109.1	26.1	10.5	10.5	1.00	52.6
Cambridge Health Alliance	69.1	13.6	12.9	0.6	55.6	85.3	22.8	8.8	10.4	0.84	61.7
South Shore Hospital	58.7	13.2	12.0	1.2	45.5	83.3	27.8	8.8	14.1	0.62	53.3
Caritas Norwood Hospital	72.4	12.5	11.7	0.9	59.9	117.8	28.9	7.9	15.9	0.50	63.3
North Shore Medical Center	56.0	12.6	12.1	0.5	43.4	82.6	23.6	8.8	9.6	0.91	51.1
Hallmark Health System	73.8	12.4	11.9	0.5	61.3	101.7	24.6	8.6	11.4	0.76	64.4
Lawrence General Hospital	76.1	13.7	13.3	0.5	62.3	87.5	23.8	8.3	10.4	0.80	67.1
Lahey Clinic Hospital	56.5	19.1	9.9	9.1	37.4	69.8	25.4	8.4	11.9	0.71	52.1

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
Hospital Name	Hospital beds	Intensive care beds			Medical and surgical beds	SNF beds	Standardized FTE physician labor				RNs required under proposed federal standards
		Total ICU beds	High-intensity	Intermediate-intensity			Total	Medical specialist	Primary care	Ratio MS/PC ¹	
Anna Jaques Hospital	61.0	11.8	10.8	1.0	49.2	111.6	24.0	8.0	11.4	0.70	54.1
Faulkner Hospital	59.4	14.4	12.1	2.3	45.0	93.8	23.0	7.3	11.1	0.65	54.2
Winchester Hospital	61.9	12.5	11.0	1.5	49.4	87.7	25.5	10.5	9.8	1.08	55.1
Brockton Hospital	62.5	13.4	12.6	0.8	49.1	98.9	24.7	7.2	12.9	0.56	56.5
Cape Cod Hospital	49.4	13.6	12.3	1.3	35.8	96.7	21.2	7.3	9.3	0.79	46.6
Merrimack Valley Hospital	57.5	14.1	12.8	1.3	43.4	100.2	21.7	6.3	10.8	0.58	53.0
Milton Hospital	70.4	16.4	10.4	6.0	54.0	87.4	26.0	10.1	11.6	0.87	62.1
Jordan Hospital	62.6	13.5	12.9	0.6	49.1	98.9	21.9	8.6	8.7	0.99	56.8
Caritas Holy Family Hospital	70.5	15.6	14.7	0.9	54.9	84.1	24.9	9.6	9.3	1.03	64.1
Morton Hospital & Medical Center	66.3	13.1	12.4	0.7	53.2	104.9	23.2	8.0	10.7	0.74	59.2
Southcoast Hospitals Group	81.1	18.6	8.5	10.2	62.5	101.9	22.7	8.7	9.8	0.89	69.7
Quincy Medical Center	65.1	11.5	11.1	0.5	53.6	90.7	23.3	8.1	11.2	0.72	57.3
Emerson Hospital	62.6	11.6	10.8	0.8	51.0	97.3	25.0	11.0	9.7	1.14	55.2
Saints Memorial Medical Center	56.9	16.3	4.1	12.3	40.6	89.9	21.1	7.9	8.9	0.88	48.8
Beverly Hospital	50.2	11.7	10.8	1.0	38.4	89.3	19.2	7.1	7.9	0.90	45.9
Lowell General Hospital	51.2	12.3	5.9	6.4	38.9	95.1	22.3	8.5	9.4	0.90	44.4
St. Anne's Hospital	84.1	20.6	18.6	2.0	63.5	78.0	25.5	8.8	11.9	0.74	77.5
Dana-Farber Cancer Institute	58.6	17.7	7.5	10.2	40.8	59.8					52.1
New England Baptist Hospital	85.0	17.3	15.7	1.6	67.7	123.8					75.9
Nantucket Cottage Hospital	64.0	19.6	13.3	6.3	44.4	9.1					59.6
Martha's Vineyard Hospital	49.5	12.5	11.2	1.4	37.0	68.4					45.8
MetroWest Medical Center	58.3	10.9	10.2	0.7	47.4	87.7					51.6

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
		<i>Intensive care beds</i>				<i>Standardized FTE physician labor</i>					
Hospital Name	Hospital beds	Total ICU beds	High-intensity	Intermediate-intensity	Medical and surgical beds	SNF beds	Total	Medical specialist	Primary care	Ratio MS/PC¹	RNs required under proposed federal standards
Lawrence F. Quigley Mem Hosp	115.2					30.8					
Springfield, MA HRR											
Baystate Medical Center	54.8	13.6	13.0	0.6	41.2	90.7	25.7	10.5	10.4	1.01	50.9
Wing Memorial Hosp & Med Ctrs	56.6	10.9	10.7	0.2	45.7	89.8	24.1	5.4	14.8	0.37	50.5
Noble Hospital	73.4	13.7	8.1	5.6	59.7	96.0	20.9	7.5	9.5	0.78	62.6
Mercy Medical Center	60.4	13.3	12.8	0.5	47.2	90.2	23.3	8.3	10.6	0.79	55.0
Cooley Dickinson Hospital	54.7	11.8	11.6	0.2	42.9	104.6	20.8	6.7	10.1	0.67	49.8
Franklin Medical Center	45.9	9.3	8.8	0.5	36.6	93.9	18.5	5.3	9.3	0.57	41.2
Holyoke Medical Center	56.9	11.6	11.4	0.2	45.4	93.5	22.2	6.1	11.5	0.53	51.3
Fairview Hospital	44.1	11.6	11.5	0.1	32.4	87.2	16.4	3.7	9.1	0.40	41.7
North Adams Regional Hospital	47.1	12.5	11.9	0.6	34.6	93.9	17.7	5.3	9.1	0.58	44.4
Baystate Mary Lane Hospital	43.9	13.5	13.5	0.0	30.3	76.3					43.0
Worcester, MA HRR											
UMass Memorial Medical Center	60.6	16.7	16.1	0.6	43.9	80.6	25.1	11.0	9.2	1.20	57.7
UMass Memorial-Marlborough Hosp	57.6	15.5	15.2	0.3	42.2	91.5	25.1	12.4	8.6	1.45	54.7
Clinton Hospital	79.8	10.4	10.3	0.1	69.5	104.9	20.9	5.5	11.4	0.48	67.6
Health Alliance Hospitals	51.3	12.9	12.2	0.7	38.4	93.9	18.8	7.9	8.2	0.96	47.8
Harrington Memorial Hospital	59.1	12.9	12.2	0.7	46.1	80.7	20.8	5.7	11.1	0.52	53.6
Heywood Hospital	58.8	9.4	9.2	0.3	49.4	104.1	17.6	4.8	9.2	0.52	51.1
St. Vincent Hospital	52.0	10.6	10.4	0.2	41.4	82.6					46.8
Hubbard Regional Hospital	55.4	10.6	10.5	0.1	44.8	116.6					49.4
Athol Memorial Hospital	51.7	10.5	10.2	0.3	41.3	95.4					46.5

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
Hospital Name	Hospital beds	Intensive care beds			Medical and surgical beds	SNF beds	Standardized FTE physician labor				RNs required under proposed federal standards
		Total ICU beds	High-intensity	Intermediate-intensity			Total	Medical specialist	Primary care	Ratio MS/PC ¹	
Albany, NY HRR											
Berkshire Medical Center	70.0	14.4	13.6	0.8	55.6	91.4	23.6	10.2	8.5	1.20	62.8
Vassar Brothers Medical Center	76.9	14.5	12.7	1.8	62.4	86.8	29.5	9.7	15.3	0.63	67.6
St. Francis Hospital	75.3	20.9	20.5	0.4	54.4	84.0	30.6	11.4	14.2	0.81	71.9
Albany Medical Center	86.1	20.3	19.5	0.8	65.8	54.3	26.8	12.7	7.8	1.62	79.4
Kingston Hospital	81.1	18.4	15.8	2.6	62.7	79.4	24.8	9.7	10.4	0.93	73.3
Mary Imogene Bassett Hospital	55.5	14.6	14.4	0.2	41.0	50.6	21.2	8.6	8.7	0.99	52.5
Benedictine Hospital	74.2	15.0	14.1	1.0	59.2	81.0	24.8	10.2	10.9	0.94	66.5
Catskill Regional Medical Center	83.0	12.7	11.4	1.3	70.2	59.1	23.2	8.6	10.8	0.80	71.1
Southwestern Vermont Med Ctr	53.6	10.6	10.2	0.4	42.9	96.5	21.5	7.7	9.9	0.77	48.0
Ellis Hospital	65.4	14.5	13.4	1.1	50.9	57.9	26.0	11.1	10.8	1.03	59.4
St. Clare's Hosp of Schenectady	67.4	10.7	10.4	0.3	56.7	70.2	24.7	10.6	10.0	1.07	58.4
Columbia Memorial Hospital	66.0	12.3	12.2	0.2	53.7	77.4	22.7	9.0	9.1	0.99	58.7
St. Peter's Hospital	76.0	12.7	11.2	1.4	63.3	55.2	25.0	12.2	8.1	1.51	65.8
Northern Dutchess Hospital	61.3	12.7	12.2	0.5	48.6	78.2	23.5	6.8	11.9	0.57	55.3
St. Mary's Hospital	71.9	9.7	9.4	0.3	62.2	54.7	23.1	7.6	11.3	0.68	61.1
Glens Falls Hospital	80.8	13.7	13.4	0.3	67.1	61.7	22.0	9.0	9.0	1.00	70.8
Seton Health System	68.9	19.5	5.6	13.9	49.4	50.2	24.3	9.6	10.3	0.93	59.4
Albany Memorial Hospital	62.7	11.2	10.3	1.0	51.5	61.2	21.9	11.5	6.1	1.90	54.9
Samaritan Hospital	70.8	18.8	5.0	13.8	52.0	51.7	22.3	9.4	8.6	1.10	60.3
Saratoga Hospital	72.8	15.5	14.7	0.8	57.3	50.3	22.0	10.5	7.5	1.40	65.8
Nathan Littauer Hospital	70.3	13.5	13.1	0.4	56.8	58.5	20.6	4.3	12.5	0.34	62.6

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
		<i>Intensive care beds</i>				<i>Standardized FTE physician labor</i>					
Hospital Name	Hospital beds	Total ICU beds	High-intensity	Intermediate-intensity	Medical and surgical beds	SNF beds	Total	Medical specialist	Primary care	Ratio MS/PC¹	RNs required under proposed federal standards
Ellenville Regional Hospital	92.2					44.6					
Margaretville Memorial Hospital	61.2					81.8					
O'Connor Hospital	60.0					74.5					
Amsterdam Memorial Hospital	80.5					69.0					
Bassett Hosp of Schoharie County	53.2					82.1					
Providence, RI HRR											
Miriam Hospital	65.6	15.2	13.8	1.4	50.4	82.3	25.8	8.3	12.6	0.66	59.9
Memorial Hosp of Rhode Island	67.6	17.2	16.8	0.4	50.4	89.5	22.5	7.6	10.8	0.70	63.4
Rhode Island Hospital	67.3	18.5	12.9	5.6	48.8	73.4	22.8	7.9	9.9	0.80	61.5
Roger Williams Medical Center	65.0	17.8	9.7	8.1	47.2	91.0	22.1	6.0	11.5	0.53	58.0
St. Joseph Health Services	81.0	13.8	12.7	1.1	67.2	100.6	24.8	8.6	11.5	0.75	70.5
South County Hospital	58.2	15.1	12.1	3.0	43.2	77.7	23.3	7.9	11.4	0.69	53.5
Kent County Memorial Hospital	66.2	14.5	12.9	1.6	51.7	79.7	24.7	9.9	10.1	0.98	59.7
Newport Hospital	65.1	13.9	12.8	1.1	51.2	85.0	22.0	6.8	11.0	0.62	58.7
Landmark Medical Center	59.9	15.3	14.5	0.8	44.6	93.3	21.8	7.4	10.0	0.74	56.0
Sturdy Memorial Hospital	58.6	15.8	15.1	0.7	42.8	97.5	21.0	7.2	9.8	0.73	55.4
Westerly Hospital	54.9	10.2	9.8	0.4	44.7	81.8	21.7	7.5	9.8	0.77	48.7
Women & Infants Hosp of RI	94.1					78.1					
All HRRs											

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Table 6. Resource inputs per 1,000 decedents during the last two years of life (deaths occurring 2001-2005)											
		<i>Intensive care beds</i>				<i>Standardized FTE physician labor</i>					
Hospital Name	Hospital beds	Total ICU beds	High-intensity	Intermediate-intensity	Medical and surgical beds	SNF beds	Total	Medical specialist	Primary care	Ratio MS/PC¹	RNs required under proposed federal standards
United States Average	64.7	16.4	9.2	7.2	48.3	63.0	24.7	9.8	10.4	0.95	57.1
<p>FOOTNOTES: ¹Ratio of medical specialist to primary care FTE physician labor inputs. A ratio above 1.00 indicates that more care was delivered by medical specialists than primary care physicians. Approximately 15% of hospitals failed to report on their use of intensive care beds, and, for these hospitals, measures related to intensive care utilization are left blank Blank Cells in physician labor input fields indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure Part B events</p>											

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
Hospital Name	Hospital days per decedent*	Intensive care days per decedent			Medical and surgical days per decedent*	SNF days*	Physician visits per decedent				Home health agency visits*
		Total ICU days*	High-intensity*	Intermediate-intensity*			Total*	Medical specialist*	Primary care*	Ratio MS/PC ²	
Boston, MA HRR											
Brigham and Women's Hospital	16.1	6.1	3.4	2.7	10.1	12.2	37.1	18.3	15.5	1.18	17.1
Tufts-New England Medical Center	17.0	4.3	4.2	0.2	12.7	14.8	33.6	16.8	13.9	1.21	15.0
Beth Israel Deaconess Med Ctr	14.2	3.2	3.1	0.1	11.0	13.0	30.8	13.5	14.6	0.93	14.9
Caritas St. Elizabeth's Med Ctr	17.2	2.8	2.7	0.1	14.4	19.6	39.0	13.9	22.0	0.63	11.3
Boston Medical Center	14.7	4.4	3.8	0.6	10.3	13.6	29.1	15.8	11.1	1.42	14.4
Massachusetts General Hospital	17.3	3.0	2.8	0.1	14.3	12.3	39.5	19.0	17.6	1.08	15.0
Caritas Carney Hospital	13.1	4.4	3.2	1.2	8.6	17.4	31.2	8.5	20.7	0.41	13.1
Newton-Wellesley Hospital	13.1	2.2	2.1	0.1	10.8	18.0	32.2	14.2	14.8	0.96	11.5
Falmouth Hospital	11.4	2.3	2.2	0.1	9.0	21.7	29.4	9.4	17.2	0.55	25.1
Nashoba Valley Medical Center	13.8	3.7	3.6	0.1	10.1	23.2	30.6	11.1	17.9	0.62	19.1
Milford Regional Medical Center	13.8	3.1	3.0	0.1	10.7	20.6	32.1	17.0	13.1	1.30	15.5
Caritas Good Samaritan Med Ctr	14.2	2.3	2.1	0.2	11.9	17.6	35.4	9.0	21.1	0.43	11.1
Mount Auburn Hospital	14.0	3.3	2.1	1.2	10.7	14.3	33.9	16.0	15.1	1.06	9.9
Beth Israel Deaconess-Needham	12.1	2.8	2.8	0.1	9.2	19.9	33.4	16.5	14.5	1.14	13.0
Cambridge Health Alliance	15.0	2.7	2.6	0.1	12.2	16.0	32.8	14.4	15.8	0.91	11.2
South Shore Hospital	12.4	2.2	2.0	0.2	10.2	15.2	36.8	13.7	19.8	0.69	15.8
Caritas Norwood Hospital	14.9	1.6	1.5	0.1	13.3	21.3	38.9	12.8	21.5	0.60	12.3
North Shore Medical Center	12.1	1.9	1.8	0.0	10.2	15.9	34.7	15.9	14.4	1.10	14.7
Hallmark Health System	15.4	1.9	1.8	0.1	13.6	18.7	33.0	14.1	15.6	0.90	11.8
Lawrence General Hospital	17.1	2.9	2.8	0.1	14.2	17.3	34.7	14.3	16.8	0.85	12.2
Lahey Clinic Hospital	12.6	3.9	2.1	1.8	8.7	13.6	31.6	12.1	17.1	0.71	13.8

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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
Hospital Name	Hospital days per decedent*	Intensive care days per decedent			Medical and surgical days per decedent*	SNF days*	Physician visits per decedent				Home health agency visits*
		Total ICU days*	High-intensity*	Intermediate-intensity*			Total*	Medical specialist*	Primary care*	Ratio MS/PC ²	
Anna Jaques Hospital	12.0	1.8	1.7	0.1	10.1	19.1	31.2	12.0	16.1	0.74	10.4
Faulkner Hospital	12.9	2.6	2.3	0.4	10.3	18.1	30.5	10.0	18.5	0.54	13.0
Winchester Hospital	13.5	2.2	2.0	0.2	11.3	16.4	32.8	14.8	14.6	1.02	13.3
Brockton Hospital	13.7	2.1	2.0	0.1	11.7	17.6	34.9	10.5	21.9	0.48	10.7
Cape Cod Hospital	10.2	1.9	1.7	0.2	8.3	17.6	25.4	10.8	12.2	0.88	16.0
Merrimack Valley Hospital	13.2	2.8	2.6	0.2	10.3	19.9	33.3	10.3	17.1	0.60	10.3
Milton Hospital	14.7	3.6	2.3	1.3	11.1	17.0	35.3	17.3	15.8	1.09	13.0
Jordan Hospital	12.8	2.3	2.2	0.1	10.5	18.0	26.2	11.7	12.6	0.93	9.8
Caritas Holy Family Hospital	15.3	3.0	2.8	0.2	12.3	16.0	35.4	17.1	14.5	1.18	13.2
Morton Hospital & Medical Center	13.8	2.0	1.9	0.1	11.8	18.4	30.3	11.6	15.2	0.77	9.6
Southcoast Hospitals Group	17.3	3.6	1.9	1.7	13.7	17.7	35.2	15.4	16.8	0.91	12.9
Quincy Medical Center	13.5	1.7	1.7	0.0	11.8	16.4	32.5	12.1	16.7	0.73	9.5
Emerson Hospital	12.6	2.2	2.1	0.1	10.4	17.7	35.7	18.6	15.3	1.21	14.0
Saints Memorial Medical Center	12.0	3.3	1.0	2.4	8.6	17.8	28.2	13.4	12.6	1.07	13.8
Beverly Hospital	10.5	1.5	1.4	0.1	8.9	16.3	24.6	10.2	11.9	0.86	10.9
Lowell General Hospital	10.4	2.2	1.1	1.1	8.2	18.0	29.2	13.1	13.7	0.96	14.0
St. Anne's Hospital	17.7	4.7	4.3	0.3	13.0	14.2	37.1	14.6	20.1	0.73	11.6
Dana-Farber Cancer Institute	12.1	3.2	1.2	2.0	8.9	12.2					24.5
New England Baptist Hospital	17.7	3.0	2.8	0.2	14.6	23.0					16.0
Nantucket Cottage Hospital	14.9	1.9	1.2	0.6	13.1	1.3					9.0
Martha's Vineyard Hospital	9.9	1.8	1.5	0.2	8.1	14.9					22.0
MetroWest Medical Center	14.9	2.2	2.1	0.1	12.6	21.7					20.4

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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
		<i>Intensive care days per decedent</i>				<i>Physician visits per decedent</i>					
Hospital Name	Hospital days per decedent*	Total ICU days*	High-intensity*	Intermediate-intensity*	Medical and surgical days per decedent*	SNF days*	Total*	Medical specialist*	Primary care*	Ratio MS/PC²	Home health agency visits*
Lawrence F. Quigley Mem Hosp	20.9					4.5					1.5
Springfield, MA HRR											
Baystate Medical Center	11.7	1.6	1.6	0.1	10.1	16.4	32.1	14.3	15.1	0.94	8.9
Wing Memorial Hosp & Med Ctrs	12.0	2.2	2.2	0.0	9.8	17.6	32.3	8.3	20.3	0.41	9.2
Noble Hospital	14.8	2.5	1.5	1.1	12.3	16.6	28.0	10.6	15.0	0.71	6.8
Mercy Medical Center	12.8	1.3	1.3	0.0	11.5	17.5	32.2	12.9	16.3	0.79	8.4
Cooley Dickinson Hospital	11.3	2.3	2.3	0.0	9.0	18.5	26.9	9.6	14.2	0.68	6.4
Franklin Medical Center	9.7	1.3	1.3	0.0	8.3	17.8	23.0	6.6	13.9	0.47	5.1
Holyoke Medical Center	11.9	1.7	1.6	0.0	10.2	16.9	27.8	8.8	16.6	0.53	8.0
Fairview Hospital	9.6	1.9	1.9	0.0	7.7	14.5	21.1	5.4	13.8	0.39	5.5
North Adams Regional Hospital	9.7	2.4	2.3	0.1	7.3	17.3	22.7	7.7	13.6	0.56	6.7
Baystate Mary Lane Hospital	9.5	2.5	2.5	0.0	7.0	13.4					8.2
Worcester, MA HRR											
UMass Memorial Medical Center	13.3	3.0	3.0	0.1	10.3	16.2	30.0	14.0	13.6	1.03	12.0
UMass Memorial-Marlborough Hosp	12.9	3.9	3.9	0.1	9.0	19.5	34.9	20.1	12.9	1.56	12.1
Clinton Hospital	14.8	2.0	2.0	0.0	12.8	17.3	30.6	6.9	17.2	0.40	7.0
Health Alliance Hospitals	10.1	1.6	1.6	0.1	8.4	17.5	22.0	8.0	12.3	0.65	9.2
Harrington Memorial Hospital	12.9	1.9	1.8	0.1	11.0	15.8	25.7	7.5	16.3	0.46	10.5
Heywood Hospital	12.3	1.0	1.0	0.0	11.3	19.1	24.7	6.7	14.6	0.46	9.0
St. Vincent Hospital	13.1	1.8	1.8	0.0	11.3	21.3					8.3
Hubbard Regional Hospital	12.3	2.5	2.5	0.0	9.8	20.6					13.0
Athol Memorial Hospital	10.5	1.6	1.5	0.0	9.0	18.1					4.6

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
		<i>Intensive care days per decedent</i>				<i>Physician visits per decedent</i>					
Hospital Name	Hospital days per decedent*	Total ICU days*	High-intensity*	Intermediate-intensity*	Medical and surgical days per decedent*	SNF days*	Total*	Medical specialist*	Primary care*	Ratio MS/PC²	Home health agency visits*
Albany, NY HRR											
Berkshire Medical Center	14.4	2.1	2.1	0.1	12.3	16.7	30.7	14.7	13.8	1.07	10.2
Vassar Brothers Medical Center	16.8	2.2	1.9	0.3	14.6	15.6	42.6	17.4	22.5	0.77	3.9
St. Francis Hospital	15.8	4.6	4.5	0.1	11.3	14.9	42.4	19.8	20.3	0.98	4.0
Albany Medical Center	17.8	3.8	3.7	0.1	14.1	9.2	36.6	21.8	12.3	1.77	7.7
Kingston Hospital	16.6	3.7	3.3	0.5	12.9	15.1	34.7	15.9	16.5	0.96	5.8
Mary Imogene Bassett Hospital	11.1	3.0	3.0	0.0	8.1	9.2	22.9	8.3	13.4	0.62	7.4
Benedictine Hospital	15.1	2.3	2.2	0.1	12.8	14.5	38.1	18.2	17.7	1.03	5.1
Catskill Regional Medical Center	18.0	2.2	1.9	0.2	15.8	11.9	32.1	11.7	17.6	0.67	4.1
Southwestern Vermont Med Ctr	10.5	1.5	1.5	0.0	8.9	17.0	25.8	10.3	13.8	0.74	9.9
Ellis Hospital	14.2	2.7	2.5	0.2	11.5	10.7	35.8	17.5	16.7	1.05	5.8
St. Clare's Hosp of Schenectady	13.7	2.1	2.1	0.0	11.6	12.6	33.9	16.1	16.0	1.00	7.4
Columbia Memorial Hospital	13.3	1.8	1.8	0.0	11.6	12.8	32.4	14.7	15.2	0.96	4.5
St. Peter's Hospital	15.7	1.5	1.3	0.1	14.2	10.2	38.8	23.1	13.3	1.74	6.8
Northern Dutchess Hospital	13.2	2.1	2.1	0.1	11.0	13.0	36.0	12.3	20.3	0.61	3.1
St. Mary's Hospital	15.4	1.5	1.4	0.1	13.9	10.3	29.0	11.6	15.9	0.73	9.7
Glens Falls Hospital	17.4	2.3	2.2	0.0	15.1	10.4	34.2	17.1	15.7	1.09	7.7
Seton Health System	14.1	4.0	1.4	2.6	10.1	9.0	38.1	18.4	16.5	1.11	7.9
Albany Memorial Hospital	12.8	1.7	1.6	0.1	11.1	10.5	34.5	21.8	10.1	2.17	6.0
Samaritan Hospital	14.8	3.7	1.1	2.6	11.1	8.2	36.4	18.1	14.9	1.21	5.6
Saratoga Hospital	15.0	2.1	2.0	0.1	12.9	8.7	30.1	17.1	11.2	1.53	5.4
Nathan Littauer Hospital	14.2	2.5	2.5	0.0	11.8	11.4	27.9	6.1	19.5	0.31	10.1

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
		<i>Intensive care days per decedent</i>				<i>Physician visits per decedent</i>					
Hospital Name	Hospital days per decedent*	Total ICU days*	High-intensity*	Intermediate-intensity*	Medical and surgical days per decedent*	SNF days*	Total*	Medical specialist*	Primary care*	Ratio MS/PC²	Home health agency visits*
Ellenville Regional Hospital	19.1					9.7					16.1
Margaretville Memorial Hospital	13.5					15.4					8.0
O'Connor Hospital	10.5					13.8					2.1
Amsterdam Memorial Hospital	14.3					10.5					8.5
Bassett Hosp of Schoharie County	11.1					14.3					4.7
Providence, RI HRR											
Miriam Hospital	14.6	2.6	2.4	0.2	12.0	15.3	31.9	11.5	18.1	0.64	9.7
Memorial Hosp of Rhode Island	14.2	3.5	3.4	0.1	10.8	15.6	27.3	9.3	16.0	0.58	11.3
Rhode Island Hospital	14.7	3.8	2.6	1.2	10.9	13.9	25.6	10.2	13.2	0.77	8.3
Roger Williams Medical Center	14.0	3.6	2.0	1.6	10.4	17.7	29.6	8.6	17.5	0.49	8.0
St. Joseph Health Services	17.4	2.3	2.1	0.2	15.1	18.6	37.6	13.7	19.0	0.72	6.8
South County Hospital	12.1	2.9	2.2	0.7	9.1	14.8	30.6	11.0	17.3	0.64	12.1
Kent County Memorial Hospital	14.6	1.7	1.5	0.2	12.9	14.9	35.0	14.4	17.1	0.85	7.9
Newport Hospital	13.1	2.3	2.2	0.1	10.8	15.8	26.9	8.7	16.0	0.54	8.8
Landmark Medical Center	12.6	1.6	1.5	0.1	11.0	17.7	27.5	11.0	14.2	0.78	7.5
Sturdy Memorial Hospital	12.9	2.4	2.3	0.1	10.5	18.5	26.8	10.0	15.2	0.66	13.1
Westerly Hospital	11.3	1.5	1.5	0.0	9.7	16.7	30.2	12.1	15.5	0.78	10.3
Women & Infants Hosp of RI	22.1					17.0					17.5
All HRRs											

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 7. The patient experience of end-of-life care (deaths occurring 2001-2005)											
		<i>Intensive care days per decedent</i>				<i>Physician visits per decedent</i>					
Hospital Name	Hospital days per decedent*	Total ICU days*	High-intensity*	Intermediate-intensity*	Medical and surgical days per decedent*	SNF days*	Total*	Medical specialist*	Primary care*	Ratio MS/PC²	Home health agency visits*
United States Average	13.7	3.8	2.3	1.5	9.9	11.8	34.9	16.5	15.9	1.04	7.5
<p>FOOTNOTES: *during the last six months of life ²Ratio of medical specialist to primary care physician visits. A ratio above 1.00 indicates that patients, on average, experienced more visits to medical specialists than to primary care physicians. Approximately 15% of hospitals failed to report on their use of intensive care beds, and, for these hospitals, measures related to intensive care utilization are left blank Blank cells in physician visit fields indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure Part B events.</p>											

Performance report for chronically ill beneficiaries in traditional Medicare:
All hospitals in HRRs containing Massachusetts hospitals

Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
							Average co-payments per decedent		
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Total**	Physician services**	Durable medical equipment**
Boston, MA HRR									
Brigham and Women's Hospital	39.3	26.2	28.2	7.0	55.0	11.9	3,729	3,463	266
Tufts-New England Medical Center	45.4	28.5	20.5	6.2	53.7	11.6	3,327	3,077	251
Beth Israel Deaconess Med Ctr	37.4	23.5	25.4	8.1	50.8	11.3	3,338	3,115	222
Caritas St. Elizabeth's Med Ctr	36.6	17.2	19.3	6.3	49.7	10.4	3,436	3,228	208
Boston Medical Center	40.9	28.6	25.1	9.6	47.7	11.0	2,979	2,674	305
Massachusetts General Hospital	44.5	22.5	23.8	7.3	53.5	11.7	3,409	3,174	236
Caritas Carney Hospital	36.3	25.1	22.0	9.9	38.2	8.8	3,501	3,236	264
Newton-Wellesley Hospital	32.8	16.7	23.5	7.5	49.8	10.6	3,507	3,230	277
Falmouth Hospital	30.3	16.2	26.8	8.8	46.6	9.7	2,886	2,589	298
Nashoba Valley Medical Center	34.8	21.8	16.7	4.2	45.9	11.1	2,929	2,686	244
Milford Regional Medical Center	40.8	21.7	14.3	5.6	48.4	10.1	3,800	3,510	289
Caritas Good Samaritan Med Ctr	34.2	16.7	23.5	7.9	49.3	10.7	3,408	3,104	304
Mount Auburn Hospital	41.3	21.7	22.9	8.9	45.0	9.8	2,856	2,672	184
Beth Israel Deaconess-Needham	37.1	23.0	27.2	7.2	49.3	10.9	2,823	2,581	241
Cambridge Health Alliance	39.8	21.7	26.2	6.4	46.0	10.2	2,686	2,452	235
South Shore Hospital	34.6	16.3	23.1	7.6	56.1	12.1	3,599	3,347	252
Caritas Norwood Hospital	37.0	13.1	22.2	7.4	60.5	12.5	2,948	2,728	221
North Shore Medical Center	26.5	12.9	41.8	11.2	49.5	10.8	2,836	2,602	235
Hallmark Health System	37.4	16.1	26.8	7.4	41.1	9.1	3,014	2,794	220
Lawrence General Hospital	48.8	24.5	23.5	5.7	51.7	11.0	3,067	2,815	252

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Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Average co-payments per decedent		
							Total**	Physician services**	Durable medical equipment**
Lahey Clinic Hospital	37.8	21.4	28.0	8.7	49.5	10.9	2,806	2,590	215
Anna Jaques Hospital	30.6	14.4	38.3	13.1	47.5	10.0	2,944	2,639	305
Faulkner Hospital	35.7	19.0	19.4	5.8	42.1	9.9	2,551	2,312	238
Winchester Hospital	35.4	15.8	29.6	8.3	47.7	10.4	3,008	2,728	280
Brockton Hospital	35.8	16.6	28.5	8.5	53.3	11.2	3,324	3,068	256
Cape Cod Hospital	28.5	12.9	36.5	12.2	41.9	9.3	2,738	2,547	192
Merrimack Valley Hospital	31.1	18.8	42.9	14.4	46.7	10.2	2,608	2,393	215
Milton Hospital	42.4	23.7	23.7	7.2	34.6	8.7	3,111	2,855	256
Jordan Hospital	35.2	19.6	19.7	8.0	40.2	8.9	2,707	2,446	261
Caritas Holy Family Hospital	43.3	22.0	26.5	9.1	48.7	10.6	2,964	2,719	245
Morton Hospital & Medical Center	35.4	15.1	21.2	6.7	37.0	9.1	3,151	2,910	241
Southcoast Hospitals Group	43.6	23.0	19.1	6.3	43.7	9.8	3,063	2,780	283
Quincy Medical Center	33.7	14.8	24.7	7.3	48.4	9.9	2,856	2,664	193
Emerson Hospital	38.7	19.3	19.4	5.6	54.3	10.6	3,206	3,012	194
Saints Memorial Medical Center	38.3	20.7	23.4	6.1	35.8	8.8	2,688	2,433	254
Beverly Hospital	27.2	10.8	42.9	12.7	30.7	8.0	2,573	2,352	220
Lowell General Hospital	34.5	16.8	26.9	8.1	49.4	10.0	2,802	2,470	332
St. Anne's Hospital	44.4	26.3	22.5	8.0	51.0	10.5	2,804	2,535	269
Dana-Farber Cancer Institute	21.2	9.8	36.5	11.7					
New England Baptist Hospital	34.8	16.7	19.0	5.6					
Nantucket Cottage Hospital	59.9	6.0							

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Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
							<i>Average co-payments per decedent</i>		
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Total**	Physician services**	Durable medical equipment**
Martha's Vineyard Hospital	26.4	11.6							
MetroWest Medical Center	41.9	21.2	24.9	6.5					
Lawrence F. Quigley Mem Hosp	46.3								
Springfield, MA HRR									
Baystate Medical Center	36.8	13.1	24.7	8.7	49.5	10.8	3,069	2,794	275
Wing Memorial Hosp & Med Ctrs	30.2	16.2	22.6	8.6	39.0	9.3	2,313	2,093	220
Noble Hospital	36.2	18.0	20.7	7.8	35.2	8.6	2,489	2,168	320
Mercy Medical Center	34.5	9.5	20.1	6.7	50.1	10.8	2,710	2,496	214
Cooley Dickinson Hospital	31.7	16.6	27.5	9.1	37.4	8.5	2,672	2,457	215
Franklin Medical Center	29.3	13.7	35.7	14.1	33.0	8.3	2,363	2,145	218
Holyoke Medical Center	38.1	14.7	15.7	6.0	30.4	7.8	2,537	2,306	231
Fairview Hospital	26.6	11.5	24.9	8.0	20.1	6.3	2,469	2,194	274
North Adams Regional Hospital	33.8	16.6	18.5	7.6	25.4	7.4	2,947	2,680	267
Baystate Mary Lane Hospital	28.8	14.6	25.2	9.9					
Worcester, MA HRR									
UMass Memorial Medical Center	39.4	20.1	20.3	7.2	46.1	10.5	3,779	3,478	301
UMass Memorial-Marlborough Hosp	40.9	27.0	17.9	6.4	58.3	11.7	3,534	3,238	296
Clinton Hospital	35.1	21.2	11.2	3.3	41.9	9.0	2,728	2,458	271
Health Alliance Hospitals	31.6	11.7	17.8	4.6	27.2	7.6	2,547	2,289	259
Harrington Memorial Hospital	41.8	15.9	18.0	6.9	28.0	8.1	2,491	2,049	442
Heywood Hospital	32.0	10.4	14.5	5.3	23.2	7.1	2,249	1,985	264

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Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
							<i>Average co-payments per decedent</i>		
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Total**	Physician services**	Durable medical equipment**
St. Vincent Hospital	48.7	20.6	16.6	4.0					
Hubbard Regional Hospital	33.1	22.4	9.8	2.7					
Athol Memorial Hospital	36.8	13.4	11.6	2.6					
Albany, NY HRR									
Berkshire Medical Center	33.9	14.0	31.3	10.4	41.3	9.4	3,672	3,391	281
Vassar Brothers Medical Center	44.3	17.2	27.6	8.5	52.2	10.8	3,552	3,251	301
St. Francis Hospital	42.9	24.0	26.2	8.1	48.4	10.3	3,819	3,539	281
Albany Medical Center	41.1	21.3	29.4	11.7	49.3	11.9	3,390	3,016	374
Kingston Hospital	42.8	24.7	23.1	6.9	39.5	8.8	3,259	2,926	332
Mary Imogene Bassett Hospital	34.9	20.2	35.9	14.4	33.3	8.3	2,056	1,687	370
Benedictine Hospital	27.0	12.0	27.1	8.6	36.1	9.0	3,369	3,073	295
Catskill Regional Medical Center	42.9	16.9	16.0	7.3	34.8	8.7	2,661	2,368	294
Southwestern Vermont Med Ctr	30.1	12.3	14.0	5.8	31.3	8.1	2,984	2,618	365
Ellis Hospital	34.1	17.3	36.7	12.6	49.8	11.0	3,230	2,906	324
St. Clare's Hosp of Schenectady	33.1	18.5	35.9	13.3	47.6	10.5	2,640	2,341	299
Columbia Memorial Hospital	33.3	15.0	37.2	13.2	35.3	8.8	3,192	2,876	316
St. Peter's Hospital	32.6	10.4	41.5	13.5	59.1	12.8	3,024	2,731	292
Northern Dutchess Hospital	46.2	16.9	18.8	6.7	44.2	9.6	2,492	2,254	238
St. Mary's Hospital	39.2	14.5	25.7	9.2	30.8	8.0	2,980	2,638	341
Glens Falls Hospital	43.9	18.8	24.7	8.0	40.5	9.0	2,475	2,155	320
Seton Health System	27.8	16.5	45.1	13.8	54.5	11.6	2,766	2,495	271

Performance report for chronically ill beneficiaries in traditional Medicare:
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Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
							<i>Average co-payments per decedent</i>		
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Total**	Physician services**	Durable medical equipment**
Albany Memorial Hospital	33.7	16.2	36.1	12.0	55.3	12.0	3,120	2,848	271
Samaritan Hospital	30.5	17.7	43.3	12.5	56.9	11.4	2,913	2,683	230
Saratoga Hospital	38.4	14.1	35.1	10.7	40.5	9.5	2,531	2,187	344
Nathan Littauer Hospital	42.2	22.3	18.4	6.8	24.4	7.8	2,389	1,885	505
Ellenville Regional Hospital	35.9		30.2	9.2					
Margaretville Memorial Hospital	36.8		43.5	13.0					
O'Connor Hospital	25.5		43.6	20.0					
Amsterdam Memorial Hospital	33.0		22.3	10.0					
Bassett Hosp of Schoharie County	33.6		40.6	17.8					
Providence, RI HRR									
Miriam Hospital	38.9	18.9	32.0	7.8	51.3	10.9	3,096	2,835	260
Memorial Hosp of Rhode Island	38.3	21.2	26.1	6.4	34.7	8.4	2,454	2,143	310
Rhode Island Hospital	39.3	23.7	27.4	8.0	40.9	9.1	2,925	2,612	314
Roger Williams Medical Center	30.0	18.8	30.4	7.2	37.1	8.7	2,726	2,496	231
St. Joseph Health Services	33.6	16.6	24.4	5.3	44.7	9.7	2,769	2,553	216
South County Hospital	36.9	17.2	32.6	9.3	43.3	9.8	3,090	2,827	263
Kent County Memorial Hospital	38.2	12.0	30.3	7.4	52.5	10.8	3,144	2,870	274
Newport Hospital	34.8	16.2	29.0	10.4	35.8	8.6	2,654	2,396	258
Landmark Medical Center	30.8	9.7	21.8	6.4	32.5	8.0	2,524	2,321	202
Sturdy Memorial Hospital	43.5	19.1	14.7	4.3	35.4	8.3	2,409	2,153	256
Westerly Hospital	36.4	15.3	20.1	5.2	35.1	8.2	2,617	2,309	308

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Table 7, continued. The patient experience of end-of-life care (deaths occurring 2001-2005)									
							<i>Average co-payments per decedent</i>		
Hospital Name	Percent of deaths occurring in hospital	Percent of deaths that included an ICU admission	Percent admitted to hospice*	Hospice days per decedent*	Percent of patients seeing 10 or more different physicians*	Number of different physicians seen per decedent*	Total**	Physician services**	Durable medical equipment**
Women & Infants Hosp of RI	37.0		34.2	11.2					
All HRRs									
United States Average	36.2	20.0	31.6	11.6	35.8	8.7	3,064	2,669	396
<p>FOOTNOTES: *during the last six months of life **during the last two years of life</p> <p>Approximately 15% of hospitals failed to report on their use of intensive care beds, and, for these hospitals, measures related to intensive care utilization are left blank</p> <p>Blank cells in physician events indicate that the hospital did not have a sufficient study population (at least 400 deaths in 2001-2005) to measure Part B events.</p>									

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Table 8. CMS Hospital Compare technical process quality measures (2005)				
Hospital Name	Composite score	AMI score	CHF score	Pneumonia score
Boston, MA HRR				
Brigham and Women's Hospital	90.8	99.2	99.0	76.3
Tufts-New England Medical Center	87.3	94.6	94.5	74.5
Beth Israel Deaconess Med Ctr	92.5	96.4	94.5	86.5
Caritas St. Elizabeth's Med Ctr	91.1	98.6	94.0	80.3
Boston Medical Center	83.5	95.0	86.0	67.8
Massachusetts General Hospital	87.9	96.2	91.0	76.0
Caritas Carney Hospital	89.3	96.0	87.0	83.8
Newton-Wellesley Hospital	92.9	100.0	97.5	83.5
Falmouth Hospital	87.5	96.8	90.0	77.0
Nashoba Valley Medical Center				
Milford Regional Medical Center	90.7	97.3	91.5	83.8
Caritas Good Samaritan Med Ctr	93.8	95.3	93.0	92.8
Mount Auburn Hospital	89.1	96.0	94.0	78.0
Beth Israel Deaconess-Needham				
Cambridge Health Alliance	79.2	90.8	79.5	67.5
South Shore Hospital	85.4	96.6	75.5	76.3
Caritas Norwood Hospital	87.0	94.0	86.5	78.5
North Shore Medical Center	88.6	98.4	91.0	75.3
Hallmark Health System	90.4	93.6	93.5	84.8
Lawrence General Hospital	86.5	98.3	81.5	77.3
Lahey Clinic Hospital	88.4	94.4	89.5	80.3
Anna Jaques Hospital				
Faulkner Hospital	94.3	100.0	99.5	86.0
Winchester Hospital	91.6	99.5	95.0	82.0

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Table 8. CMS Hospital Compare technical process quality measures (2005)				
Hospital Name	Composite score	AMI score	CHF score	Pneumonia score
Brockton Hospital	89.6	94.5	91.5	81.7
Cape Cod Hospital	91.4	97.8	93.5	82.3
Merrimack Valley Hospital				
Milton Hospital	83.1	88.3	76.0	81.5
Jordan Hospital	78.9	94.0	68.5	69.0
Caritas Holy Family Hospital	86.1	98.5	89.5	72.0
Morton Hospital & Medical Center	82.6	90.0	71.5	79.0
Southcoast Hospitals Group	85.9	91.2	84.0	80.3
Quincy Medical Center	93.0	97.8	98.5	85.5
Emerson Hospital				
Saints Memorial Medical Center	89.7	95.3	92.0	83.0
Beverly Hospital	93.2	99.3	98.5	84.5
Lowell General Hospital	84.6	99.5	93.0	65.5
St. Anne's Hospital	90.2	96.0	88.5	85.3
Dana-Farber Cancer Institute				
New England Baptist Hospital				
Nantucket Cottage Hospital				
Martha's Vineyard Hospital				
MetroWest Medical Center	87.5	95.6	86.5	77.8
Lawrence F. Quigley Mem Hosp				
Springfield, MA HRR				
Baystate Medical Center	90.3	94.0	94.5	83.5
Wing Memorial Hosp & Med Ctrs	89.7	98.8	91.0	76.7
Noble Hospital				
Mercy Medical Center	93.3	97.8	95.5	87.8

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Table 8. CMS Hospital Compare technical process quality measures (2005)				
Hospital Name	Composite score	AMI score	CHF score	Pneumonia score
Cooley Dickinson Hospital	93.8	96.3	94.0	91.3
Franklin Medical Center				
Holyoke Medical Center	82.0	86.8	87.0	73.5
Fairview Hospital				
North Adams Regional Hospital	92.9	98.0	89.0	89.8
Baystate Mary Lane Hospital				
Worcester, MA HRR				
UMass Memorial Medical Center	85.6	93.4	93.0	72.3
UMass Memorial-Marlborough Hosp	83.5	90.5	87.0	74.8
Clinton Hospital				
Health Alliance Hospitals	83.8	89.0	78.5	81.3
Harrington Memorial Hospital				
Heywood Hospital	88.0	95.8	89.5	79.5
St. Vincent Hospital	77.2	92.0	79.0	57.8
Hubbard Regional Hospital				
Athol Memorial Hospital				
Albany, NY HRR				
Berkshire Medical Center	95.7	100.0	100.0	89.3
Vassar Brothers Medical Center	90.5	97.2	91.0	82.0
St. Francis Hospital				
Albany Medical Center	84.5	95.8	87.5	68.8
Kingston Hospital	85.8	96.5	82.5	73.7
Mary Imogene Bassett Hospital	89.0	96.2	87.5	80.8
Benedictine Hospital	85.8	88.8	84.5	83.5
Catskill Regional Medical Center				

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Table 8. CMS Hospital Compare technical process quality measures (2005)				
Hospital Name	Composite score	AMI score	CHF score	Pneumonia score
Southwestern Vermont Med Ctr	93.4	97.8	88.5	91.5
Ellis Hospital	84.9	94.2	80.0	75.8
St. Clare's Hosp of Schenectady	82.2	85.5	81.5	79.3
Columbia Memorial Hospital	75.0	86.5	73.5	64.3
St. Peter's Hospital	86.4	96.4	87.5	73.3
Northern Dutchess Hospital				
St. Mary's Hospital	85.4	94.8	78.5	79.5
Glens Falls Hospital	85.9	92.4	87.5	77.0
Seton Health System	85.7	89.3	88.5	80.8
Albany Memorial Hospital				
Samaritan Hospital				
Saratoga Hospital	80.4	93.8	78.0	68.3
Nathan Littauer Hospital	77.9	98.5	54.5	69.0
Ellenville Regional Hospital				
Margaretville Memorial Hospital				
O'Connor Hospital				
Amsterdam Memorial Hospital				
Bassett Hosp of Schoharie County				
Providence, RI HRR				
Miriam Hospital	88.5	94.8	91.5	79.0
Memorial Hosp of Rhode Island	85.7	95.8	94.0	71.5
Rhode Island Hospital	89.1	97.8	94.5	75.5
Roger Williams Medical Center	83.7	90.5	88.5	74.5
St. Joseph Health Services	83.8	91.0	85.0	76.0
South County Hospital	91.0	92.5	90.0	90.0

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Table 8. CMS Hospital Compare technical process quality measures (2005)				
Hospital Name	Composite score	AMI score	CHF score	Pneumonia score
Kent County Memorial Hospital	88.6	92.6	90.5	82.8
Newport Hospital				
Landmark Medical Center	93.3	96.8	95.5	88.8
Sturdy Memorial Hospital	86.7	93.8	85.0	80.5
Westerly Hospital				
Women & Infants Hosp of RI				
All HRRs				
United States Average	87.2	92.2	86.4	79.5
<p>FOOTNOTES: Measures abstracted from CMS Hospital Compare database for all eligible patients in 2005: http://www.cms.hhs.gov/HospitalQualityInits/25_HospitalCompare.asp</p> <p>Blank cells for CMS Hospital Compare measures indicate one of the following: data for one or more relevant measures were not reported to CMS for 2005; or the sample size was insufficient for one or more of the relevant measures.</p>				